

# **METRO**

Fiscal Year 2021

Monthly Performance Report

Revenue • Expense • Ridership • Performance

May 2021



# **MONTHLY PERFORMANCE REPORT**

## **May 2021**

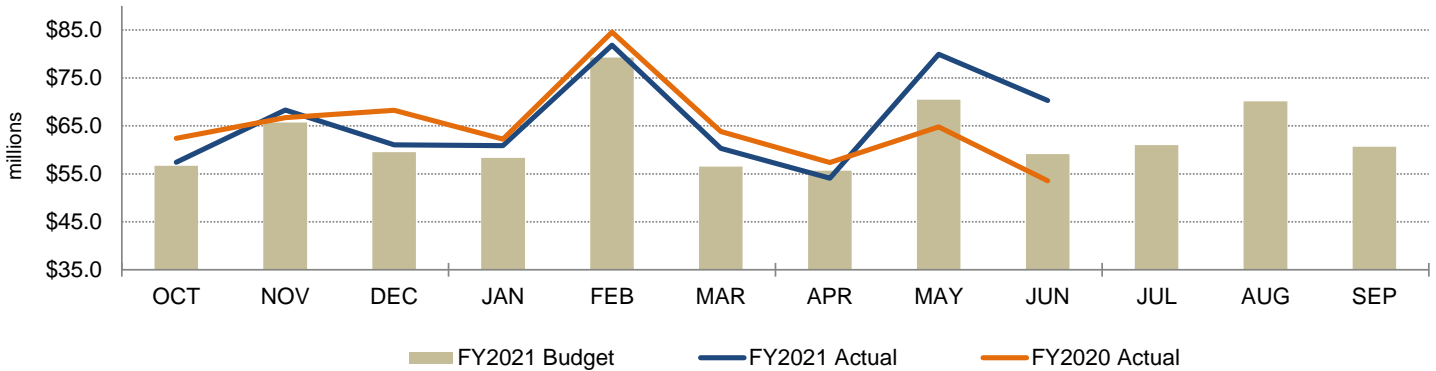
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## MONTHLY PERFORMANCE REPORT

June 2021

### Sales Tax Revenue



**Total FY2021 Sales Tax budget is \$752.9 million**

#### Budget to Actual FY2021

(\$ millions)

	Budget	Actual	Variance	%
October	56.7	57.4	0.7	1.3%
November	65.7	68.3	2.6	4.0%
December	59.5	61.1	1.5	2.6%
January	58.3	60.9	2.5	4.3%
February	79.3	81.8	2.6	3.2%
March	56.5	60.3	3.8	6.8%
April	55.7	54.1	(1.6)	(2.9%)
May	70.4	79.9	9.5	13.5%
<b>June</b>	<b>59.1</b>	<b>70.3</b>	<b>11.2</b>	<b>18.9%</b>
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 561.2</b>	<b>\$ 594.1</b>	<b>\$ 32.9</b>	<b>5.9%</b>

#### Prior Year vs. Current Year

(\$ millions)

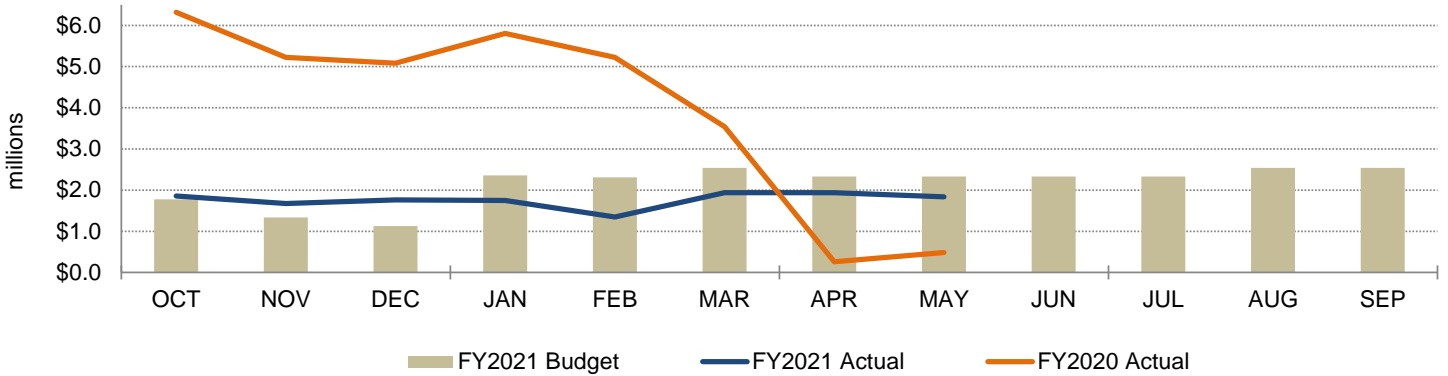
	Prior Year	Current Year	Variance	%
October	62.4	57.4	(5.0)	(8.0%)
November	66.7	68.3	1.6	2.4%
December	68.2	61.1	(7.2)	(10.5%)
January	62.2	60.9	(1.3)	(2.2%)
February	84.5	81.8	(2.7)	(3.2%)
March	63.8	60.3	(3.5)	(5.5%)
April	57.3	54.1	(3.2)	(5.7%)
May	64.8	79.9	15.1	23.3%
<b>June</b>	<b>53.5</b>	<b>70.3</b>	<b>16.7</b>	<b>31.2%</b>
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 583.6</b>	<b>\$ 594.1</b>	<b>\$ 10.4</b>	<b>1.8%</b>

Sales Tax revenue for the month of June 2021 of \$70.3 million is \$11.2 million or 18.9% over estimates.

Sales Tax revenue for the year-to-date through June 2021 of \$594.1 million is \$32.9 million or 5.9% over estimates.

## MONTHLY PERFORMANCE REPORT

**May 2021**  
**Fare Revenue**



**Total FY2021 Fare Revenue budget is \$25.8 million**

### Budget to Actual FY2021

(\$ millions)

	Budget	Actual	Variance	%
October	1.8	1.9	0.1	5.6%
November	1.3	1.7	0.4	30.8%
December	1.1	1.8	0.7	63.6%
January	2.4	1.7	(0.7)	(29.2%)
February	2.3	1.3	(1.0)	(43.5%)
March	2.5	1.9	(0.6)	(24.0%)
April	2.3	1.9	(0.4)	(17.4%)
<b>May</b>	<b>2.3</b>	<b>1.8</b>	<b>(0.5)</b>	<b>(21.7%)</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 16.1</b>	<b>\$ 14.1</b>	<b>\$ (2.0)</b>	<b>(12.4%)</b>

### Prior Year vs. Current Year

(\$ millions)

	Prior Year	Current Year	Variance	%
October	6.3	1.9	(4.4)	(69.8%)
November	5.2	1.7	(3.5)	(67.3%)
December	5.1	1.8	(3.3)	(64.7%)
January	5.8	1.7	(4.1)	(70.7%)
February	5.2	1.3	(3.9)	(75.0%)
March	3.5	1.9	(1.6)	(45.7%)
April	0.3	1.9	1.6	533.3%
<b>May</b>	<b>0.5</b>	<b>1.8</b>	<b>1.3</b>	<b>260.0%</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 31.9</b>	<b>\$ 14.1</b>	<b>\$ (17.8)</b>	<b>(55.8%)</b>

Fare Revenue for the month of May 2021 of \$1.8 million is \$0.5 million or 21.7% under budget.

Fare Revenue for the year-to-date through May 2021 of \$14.1 million is \$2.0 million or 12.4% under budget.

## MONTHLY PERFORMANCE REPORT

May 2021

### Service Related Grant Revenue

**Total FY2021 Service Related Grant budget is \$83.0 million**

	(\$ millions)			
	Budget	Actual	Variance	%
October	0.4	4.7	4.3	1075.0%
November	0.4	4.9	4.5	1125.0%
December	0.4	6.0	5.6	1400.0%
January	0.4	37.9	37.5	9375.0%
February	0.4	7.1	6.7	1675.0%
March	0.4	4.9	4.5	1125.0%
April	0.4	6.9	6.5	1625.0%
<b>May</b>	<b>0.4</b>	<b>5.3</b>	<b>4.9</b>	<b>1225.0%</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 3.3</b>	<b>\$ 77.6</b>	<b>\$ 74.3</b>	<b>2251.5%</b>

Service Related Grant Revenue for the month of May 2021 of \$5.3 million is \$4.9 million or 1225.0% over budget.

Service Related Grant Revenue for the year-to-date through May 2021 of \$77.6 million is \$74.3 million or 2251.5% over budget.

### Capital Grant Revenue

**Total FY2021 Capital Grant budget is \$62.0 million**

	(\$ millions)			
	Budget	Actual	Variance	%
October	3.4	1.4	(2.0)	(58.8%)
November	3.4	(0.0)	(3.4)	(100.0%)
December	3.4	1.1	(2.3)	(67.6%)
January	3.4	3.4	(0.0)	0.0%
February	3.4	1.5	(1.9)	(55.0%)
March	3.4	1.8	(1.6)	(47.1%)
April	3.4	0.6	(2.8)	(82.4%)
<b>May</b>	<b>3.4</b>	<b>0.5</b>	<b>(2.9)</b>	<b>(85.3%)</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 27.3</b>	<b>\$ 10.3</b>	<b>\$ (17.0)</b>	<b>(62.3%)</b>

Capital Grant Revenue for the year-to-date through May 2021 of \$10.3 million is \$17.0 million under budget.

## MONTHLY PERFORMANCE REPORT

May 2021

### Interest & Miscellaneous Revenue

**Total FY2021 Interest & Miscellaneous Revenue budget is \$16.7 million**

(\$ millions)

	Budget	Actual	Variance	%
October	1.0	0.6	(0.4)	(40.0%)
November	0.9	0.4	(0.5)	(55.6%)
December	0.9	0.6	(0.3)	(33.3%)
January	1.4	0.0	(1.4)	(100.0%)
February	1.3	0.1	(1.2)	(92.3%)
March	1.3	0.4	(0.9)	(69.2%)
April	1.3	0.4	(0.9)	(69.2%)
<b>May</b>	<b>1.3</b>	<b>0.4</b>	<b>(0.9)</b>	<b>(69.2%)</b>
June	-	-	0.0	0.0%
July	-	-	0.0	0.0%
August	-	-	0.0	0.0%
September	-	-	0.0	0.0%
<b>FY2021 YTD</b>	<b>\$ 9.5</b>	<b>\$ 3.0</b>	<b>\$ (6.5)</b>	<b>(68.4%)</b>

### Composition of Interest & Miscellaneous Revenue

	<u>Year-to-Date Actual</u>		<u>Current Month Actual</u>	
	<u>\$ millions</u>	<u>% of Total</u>	<u>\$ millions</u>	<u>% of Total</u>
Interest Income	0.3	10.1%	0.1	15.1%
HOT Lanes Revenue	1.7	56.0%	0.3	67.6%
Inter Government Revenue	-	0.0%	-	0.0%
Other	1.0	34.0%	0.1	17.4%
<b>Total</b>	<b>\$ 3.0</b>	<b>100.0%</b>	<b>\$ 0.4</b>	<b>100.0%</b>

Interest & Misc. Revenue for the year-to-date of \$3.0 million through May 2021 is \$6.5 million or 68.4% under budget.
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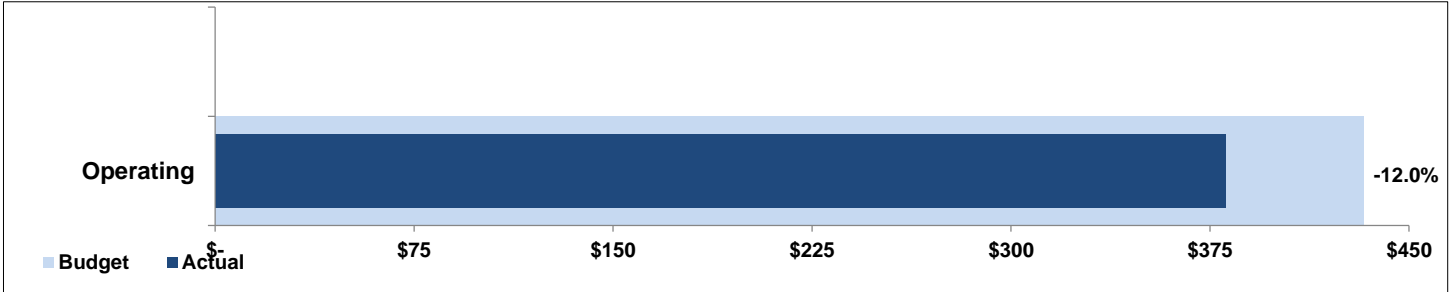
# MONTHLY PERFORMANCE REPORT

May 2021

## Budget Summary (\$ millions)

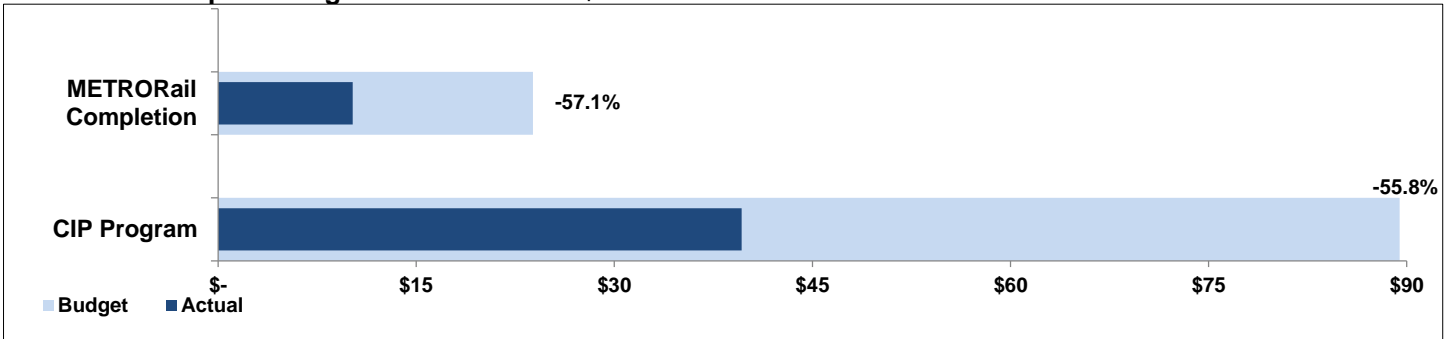
**FY2021 Annual Operating Budget**                    \$ 676.3

**FY2021 YTD Operating Budget**                    \$ 432.8



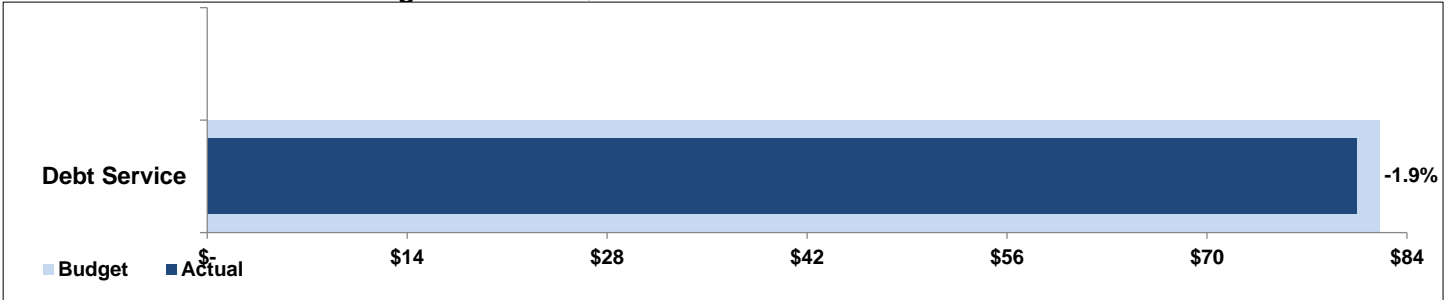
**FY2021 Annual Capital Budget**                    \$ 172.1

**FY2021 YTD Capital Budget**                    \$ 113.3



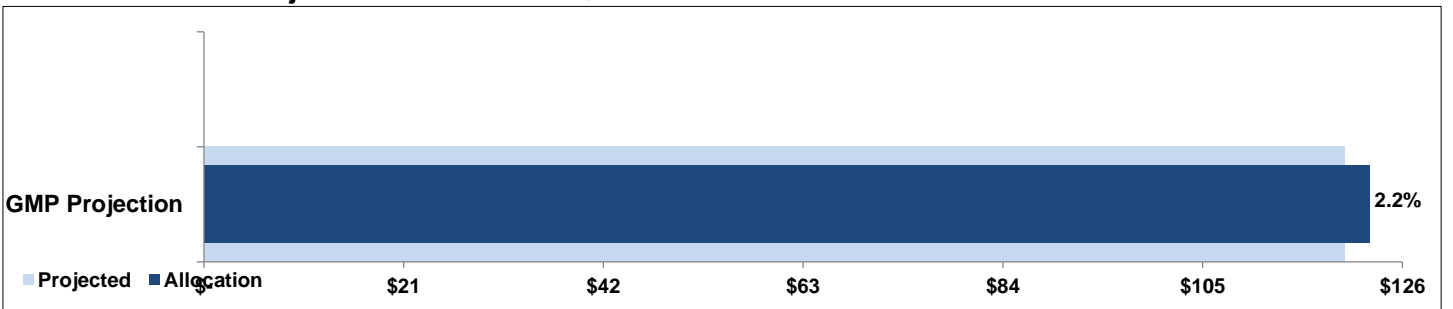
**FY2021 Annual Debt Service Budget**                    \$ 119.0

**FY2021 YTD Debt Service Budget**                    \$ 82.1



**FY2021 Annual GMP Projected Allocation**                    \$ 179.8

**FY2021 YTD GMP Projected Allocation**                    \$ 119.9



**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Operating Expenses**

**Comparison of Budget to Actual for the Month (May 2020)**

	FY21 Annual Budget	May Budget	May Actual	\$ Variance (favorable)/unfavorable	% Variance
Labor & Fringe Benefits	\$ 390,041,939	\$ 33,082,368	\$ 31,162,892	\$ (1,919,476)	(5.8%)
Non-Labor	278,642,985	\$ 20,740,511	\$ 17,098,904	(3,641,607)	(17.6%)
<b>Subtotal Labor &amp; Non-Labor</b>	<b>668,684,924</b>	<b>53,822,879</b>	<b>48,261,796</b>	<b>(5,561,083)</b>	<b>(10.3%)</b>
Contingency	7,635,076	-	-	-	0.0%
<b>Total Operating Budget</b>	<b>\$ 676,320,000</b>	<b>\$ 53,822,879</b>	<b>\$ 48,261,796</b>	<b>\$ (5,561,083)</b>	<b>(10.3%)</b>

**Comparison of Budget to Actual Year-to-Date May 2021 (8 months)**

	FY21 Annual Budget	Year-to-Date Budget	Year-to-Date Actual	\$ Variance (favorable)/unfavorable	% Variance
<b>Payroll &amp; Benefits</b>					
Wages	\$ 145,943,967	\$ 97,742,792	\$ 90,088,749	\$ (7,654,043)	(7.8%)
Union Fringe Benefits	86,039,940	56,123,484	55,627,450	(496,034)	(0.9%)
<b>Subtotal Union Labor</b>	<b>231,983,907</b>	<b>153,866,276</b>	<b>145,716,199</b>	<b>(8,150,077)</b>	<b>(5.3%)</b>
Salaries and Non-Union Wages	115,036,679	74,561,371	72,425,674	(2,135,696)	(2.9%)
Non-Union Fringe Benefits	53,898,413	35,252,280	31,528,835	(3,723,445)	(10.6%)
<b>Subtotal Non-Union Labor</b>	<b>168,935,092</b>	<b>109,813,651</b>	<b>103,954,510</b>	<b>(5,859,141)</b>	<b>(5.3%)</b>
Allocation to Capital & GMP	(10,877,060)	(7,136,685)	(5,608,297)	1,528,388	(21.4%)
<b>Subtotal Labor and Fringe Benefits</b>	<b>390,041,939</b>	<b>256,543,242</b>	<b>244,062,411</b>	<b>(12,480,831)</b>	<b>(4.9%)</b>
<b>Total Materials &amp; Supplies</b>					
Services	87,409,627	49,941,005	29,933,956	(20,007,049)	(40.1%)
Materials and Supplies	31,771,995	21,455,756	18,075,360	(3,380,397)	(15.8%)
Fuel and Utilities	37,919,770	24,138,696	20,037,322	(4,101,374)	(17.0%)
	<b>157,101,391</b>	<b>95,535,457</b>	<b>68,046,638</b>	<b>(27,488,819)</b>	<b>(28.8%)</b>
<b>Administration</b>					
Casualty and Liability	7,021,253	4,543,257	3,681,054	(862,203)	(19.0%)
Purchased Transportation	101,193,050	66,855,875	57,376,470	(9,479,406)	(14.2%)
Leases, Rentals and Misc.	14,383,333	10,109,267	8,321,736	(1,787,531)	(17.7%)
Allocation to Capital & GMP - Non-Labor	(1,056,042)	(785,549)	(651,686)	133,863	(17.0%)
	<b>121,541,594</b>	<b>80,722,850</b>	<b>68,727,573</b>	<b>(11,995,277)</b>	<b>(14.9%)</b>
<b>Subtotal Non-Labor</b>	<b>278,642,985</b>	<b>176,258,308</b>	<b>136,774,211</b>	<b>(39,484,096)</b>	<b>(22.4%)</b>
<b>Subtotal Labor and Non-Labor</b>	<b>668,684,924</b>	<b>432,801,550</b>	<b>380,836,622</b>	<b>(51,964,927)</b>	<b>(12.0%)</b>
Contingency	7,635,076	-	-	-	0.0%
<b>Subtotal Contingency</b>	<b>7,635,076</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Operating Budget</b>	<b>\$ 676,320,000</b>	<b>\$ 432,801,550</b>	<b>\$ 380,836,622</b>	<b>\$ (51,964,927)</b>	<b>(12.0%)</b>
<b>Non-Budgeted Expense</b>					
Gain/ Loss Disposal	-	-	(418,406)	(418,406)	0.0%
<b>Grand Total</b>	<b>\$ 676,320,000</b>	<b>\$ 432,801,550</b>	<b>\$ 380,418,216</b>	<b>\$ (52,383,334)</b>	<b>(12.1%)</b>

Operating Expenses for the month of May 2021 of \$48.3 million are \$5.6 million or 10.3% under budget.

Operating Expenses year-to-date through May 2021 of \$380.8 million are \$52.0 million or 12.0% under budget.



**MONTHLY PERFORMANCE REPORT  
May 2021**

**Major Operating Budget Variance Items - Categories with major variances**

<u>Expense Type</u>	<u>FY2021 Budget</u>	<u>FY2021 Actual</u>	<u>Fiscal Year 2021 \$ Variance (under budget) / over budget</u>
<b><u>Payroll &amp; Benefits</u></b>	<b>256,543,242</b>	<b>244,062,411</b>	<b>\$ (12,480,831)</b>
<b><u>Union Labor</u></b>			
Union Vacancies - Wages - Bus Operator			(6,869,000)
Union Vacancies - Wages - Bus Maintenance			(814,000)
Union - Fringes - Savings driven by vacancies			(809,000)
Union Vacancies - Wages - Facilities Maintenance			(553,000)
Union Vacancies - Fringes - Uniform & Tool Allowance			(549,000)
Overtime in Bus Transportation			(490,000)
Union Vacancies - Wages - METRORail			(288,000)
<u>Offset by</u>			
Workers Comp			124,000
Sick Leave Cash-Out			176,000
Overtime in Facilities Maintenance			199,000
Union Vacancies - Vacation Buyback			328,000
Overtime in METRORail			343,000
Overtime in Bus Maintenance			423,000
Benefit Trust Contribution			660,000
<b><u>Non-Union Labor</u></b>			
Savings in healthcare due to vacancies			(3,294,000)
Savings in base salaries due to vacancies			(2,165,000)
Savings in overtime			(234,000)
Savings in retiree health benefits			(160,000)
<b><u>Total Materials &amp; Supplies</u></b>	<b>95,535,457</b>	<b>68,046,638</b>	<b>\$ (27,488,819)</b>
<b><u>Services</u></b>			
<u>Operations &amp; Customer Service</u> - due to underruns in Contract and Contractual Support Services (-\$2.7 million), Support and Other Services (-\$2.5 million), BOF Maintenance (-\$880,000), Building & Grounds Maintenance (-\$472,000), Education & Training (-\$280,000), Contracted Vehicle Repairs (-\$151,000), Equipment Repairs & Maintenance (-\$107,000) and an overrun in Temp			(6,975,000)
<u>EVP PE&amp;C</u> - due to underrun in Contract and Contractual Support Services			(4,075,000)
<u>Marketing &amp; Corporate Communications</u> - due to underruns in Advertising (-\$2.7 million), Contract and Contractual Support Services (-\$340,000), Support and Other Services (-\$206,000) and Equipment Repairs & Maintenance (-\$126,000)			(3,344,000)
<u>Safety</u> - due to underrun in Contract and Contractual Support Services			(785,000)
<u>Capital &amp; Environmental Planning</u> - due to underrun in Contract and Contractual Support Services			(760,000)
<u>Information Technology</u> - due to underruns in Contract and Contractual Support Services (-\$509,000) and Equipment Repairs & Maintenance (-\$138,000)			(647,000)
<u>Engineering &amp; Capital Project</u> - due to underrun in Contract and Contractual Support Services			(568,000)
<u>Legal</u> - due to underruns in Legal Fees (-\$350,000) and Support & Other Services (-\$100,000)			(450,000)
<u>Government Affairs</u> - due to underrun in Legislative Coordination			(396,000)
<u>Finance</u> - due to underruns in Contract Employment Services (-\$142,000), Support and Other Services (-\$115,000) and Contract and Contractual Support Services (-\$114,000)			(371,000)
<u>Human Resources</u> - due to underrun in Contract Employment Services			(181,000)
<u>Urban Design</u> - due to underrun in Contract and Contractual Support Services			(163,000)
<u>Partnership Promotions</u> - due to underrun in Promotion			(137,000)
<u>Client &amp; Vanpool Ridership Services</u> - due to underrun in Contract and Contractual Support Services			(122,000)
<u>General underspending in other areas Authority wide not mentioned above</u>			
Underspending in Support & Other Services throughout the Authority			(340,000)
Underspending in Contract and Contractual Support Services throughout the Authority			(196,000)
Underspending in Education and Training throughout the Authority			(189,000)
Underspending in Incentive Program throughout the Authority			(167,000)
Underspending in Advertising throughout the Authority			(122,000)

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**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Major Operating Budget Variance Items - Categories with major variances**

<u>Expense Type</u>	<u>FY2021 Budget</u>	<u>FY2021 Actual</u>	<u>Fiscal Year 2021 \$ Variance (under budget) / over budget</u>
<b>Materials and Supplies</b>			
<u>Underruns in -</u>			
Material price variances on production/refurbished orders and inventory revaluations and disposals			(3,101,000)
Minor Tools			(1,963,000)
Other Parts			(337,000)
Tires & Tubes			(333,000)
Special Office Supplies			(245,000)
Tech Equipment			(173,000)
Other Supplies			(165,000)
 <u>Offset by miscellaneous overruns in -</u>			
Parts - Exterior Body & Windows			192,000
Transmission			520,000
Bus Parts - Brakes			549,000
Bus Engines - mostly in Unit Overhaul			1,293,000
<b>Fuel and Utilities</b>			
<u>Underruns in -</u>			
Diesel Fuel and related taxes			(3,228,000)
Compressed Natural Gas			(817,000)
 <u>Offset by miscellaneous overruns in -</u>			
Telephone			103,000
<b><u>Administration</u></b>	<b>80,722,850</b>	<b>68,727,573</b>	<b>\$ (11,995,277)</b>
<b>Casualty &amp; Liability</b>			
Higher than expected subrogation			(555,000)
Lower than expected vehicle liability			(230,000)
<b>Purchased Transportation</b>			
METROLift			(5,846,000)
Regional Vanpool			(1,991,000)
Northwest Contract			(1,771,000)
Community Connector			129,000
<b>Leases, Rentals, &amp; Miscellaneous</b>			
Lower than expected Information Technology Rent Software Payments			(957,000)
Underspending in discretionary (travel, memberships, etc.) and other miscellaneous items			(644,000)

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Total Net Operating Budget / Expenses by Department**

<u>Authorized</u> <u>EOY</u> <u>Headcount</u>	<u>Department</u>	<u>Annual Budget</u>	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>	<u>Variance</u>
			-----Year-to-Date-----			--Current Month--
<b>3,329</b>	<b>Operations &amp; Customer Service</b>	<b>479,507,148</b>	<b>317,826,021</b>	<b>288,252,723</b>	<b>(29,573,298)</b>	<b>(4,108,711)</b>
	EVP Operations & Customer Service	-	-	3,064	3,064	34
3,329	Operations & Customer Service	479,507,148	317,826,021	288,249,659	(29,576,362)	(4,108,745)
<b>261</b>	<b>Administration</b>	<b>63,532,833</b>	<b>43,682,500</b>	<b>40,918,152</b>	<b>(2,764,348)</b>	<b>250,234</b>
2	EVP, Administration	502,231	332,515	352,331	19,816	(2,144)
73	Information Technology	23,157,346	17,075,734	16,708,028	(367,706)	552,947
55	Human Resources	26,406,437	17,407,711	15,603,295	(1,804,416)	(217,265)
124	Procurement & Materials	12,542,953	8,283,272	7,715,694	(567,578)	(86,279)
7	State of Good Repair	923,865	583,268	538,804	(44,465)	2,975
<b>47</b>	<b>Planning, Engineer, &amp; Construction</b>	<b>25,965,221</b>	<b>10,801,202</b>	<b>6,046,098</b>	<b>(4,755,103)</b>	<b>766,854</b>
5	EVP PE&C	20,919,827	7,446,033	3,298,833	(4,147,200)	859,815
17	Capital & Environmental Planning	4,304,141	2,655,446	2,221,625	(433,821)	(135,441)
18	Engineering & Capital Project	707,401	670,591	462,854	(207,738)	38,067
7	Construction	33,852	29,131	62,787	33,655	4,414
<b>77</b>	<b>Finance</b>	<b>12,968,396</b>	<b>8,484,356</b>	<b>7,458,300</b>	<b>(1,026,056)</b>	<b>(15,561)</b>
4	CFO	2,496,698	1,582,646	1,261,246	(321,400)	67,743
73	Finance	10,471,698	6,901,710	6,197,054	(704,656)	(83,304)
<b>44</b>	<b>Govt &amp; Public Affairs</b>	<b>13,440,993</b>	<b>8,674,383</b>	<b>5,379,877</b>	<b>(3,294,506)</b>	<b>(469,687)</b>
2	Deputy CEO	584,112	388,548	380,022	(8,527)	2,929
9	Public Engagement	1,534,498	1,028,863	882,959	(145,904)	(32,517)
29	Client & Vanpool Ridership Services	9,020,768	5,739,614	3,273,646	(2,465,968)	(389,490)
3	Gov't Affairs	1,993,268	1,330,695	839,620	(491,075)	(20,080)
1	Urban Design	308,348	186,662	3,630	(183,032)	(30,528)
<b>19</b>	<b>Legal</b>	<b>3,956,998</b>	<b>2,509,533</b>	<b>2,042,597</b>	<b>(466,936)</b>	<b>(60,367)</b>
<b>39</b>	<b>Communications</b>	<b>14,367,210</b>	<b>7,373,368</b>	<b>3,545,293</b>	<b>(3,828,075)</b>	<b>(819,026)</b>
5	EVP, Communications	965,456	565,474	521,798	(43,676)	5,150
7	Press Office	783,667	521,383	482,740	(38,643)	(10,435)
26	Marketing & Corporate Communication	12,147,978	5,940,887	2,337,576	(3,603,311)	(812,591)
1	Partnership Promotions	470,109	345,624	203,179	(142,445)	(1,150)
<b>9</b>	<b>Audit</b>	<b>1,333,264</b>	<b>869,795</b>	<b>738,954</b>	<b>(130,841)</b>	<b>(20,307)</b>
<b>5</b>	<b>Office of Innovation</b>	<b>743,390</b>	<b>488,082</b>	<b>456,884</b>	<b>(31,198)</b>	<b>(7,350)</b>
<b>387</b>	<b>METRO Police</b>	<b>34,057,596</b>	<b>21,880,153</b>	<b>18,833,300</b>	<b>(3,046,854)</b>	<b>(694,018)</b>
<b>49</b>	<b>Safety</b>	<b>12,287,204</b>	<b>8,198,377</b>	<b>6,727,870</b>	<b>(1,470,508)</b>	<b>(294,707)</b>
<b>14</b>	<b>Executive and Board</b>	<b>2,969,159</b>	<b>2,013,780</b>	<b>1,623,354</b>	<b>(390,426)</b>	<b>(88,437)</b>
	<b>Non Departmental</b>	<b>3,267,064</b>	<b>-</b>	<b>(1,187,399)</b>	<b>(1,187,399)</b>	<b>-</b>
	<b>President &amp; CEO Contingency</b>	<b>7,923,523</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Other (MTA Revenue/Expense)</b>	<b>-</b>	<b>-</b>	<b>622</b>	<b>622</b>	<b>-</b>
<b>4,280</b>	<b>Total Operating Budget</b>	<b>676,320,000</b>	<b>432,801,550</b>	<b>380,836,622</b>	<b>(51,964,927)</b>	<b>(5,561,083)</b>

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Total Net Operating Budget / Expenses by Department**  
**as of the end of May 2021 vs. May 2020**

<u>Department</u>	<u>May 2021</u>			<u>May 2020</u>		
	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>
<b>Operations &amp; Customer Service</b>	<b>317,826,021</b>	<b>288,252,723</b>	<b>(29,573,298)</b>	<b>324,708,989</b>	<b>318,784,089</b>	<b>(5,924,900)</b>
EVP Operations & Customer Service	-	3,064	3,064	-	14,377	14,377
Operations & Customer Service	317,826,021	288,249,659	(29,576,362)	324,708,989	318,769,713	(5,939,277)
<b>Administration</b>	<b>43,682,500</b>	<b>40,918,152</b>	<b>(2,764,348)</b>	<b>42,631,572</b>	<b>39,639,961</b>	<b>(2,991,611)</b>
EVP, Administration	332,515	352,331	19,816	329,779	297,639	(32,140)
Information Technology	17,075,734	16,708,028	(367,706)	17,222,978	16,433,766	(789,212)
Human Resources	17,407,711	15,603,295	(1,804,416)	16,362,907	14,777,197	(1,585,710)
Procurement & Materials	8,283,272	7,715,694	(567,578)	8,166,420	7,647,924	(518,496)
State of Good Repair	583,268	538,804	(44,465)	549,488	483,435	(66,053)
<b>Planning, Engineering and Construction</b>	<b>10,801,202</b>	<b>6,046,098</b>	<b>(4,755,103)</b>	<b>2,909,996</b>	<b>2,018,997</b>	<b>(890,999)</b>
EVP PE&C	7,446,033	3,298,833	(4,147,200)	86,257	19,269	(66,989)
Capital & Environmental Planning	2,655,446	2,221,625	(433,821)	2,060,883	1,679,076	(381,806)
Engineering & Capital Project	670,591	462,854	(207,738)	585,434	319,179	(266,255)
Construction	29,131	62,787	33,655	177,423	1,473	(175,950)
<b>Finance</b>	<b>8,484,356</b>	<b>7,458,300</b>	<b>(1,026,056)</b>	<b>7,531,426</b>	<b>6,648,688</b>	<b>(882,738)</b>
CFO	1,582,646	1,261,246	(321,400)	579,010	378,414	(200,596)
Finance	6,901,710	6,197,054	(704,656)	6,952,416	6,270,275	(682,141)
<b>Gov't &amp; Public Affairs</b>	<b>8,674,383</b>	<b>5,379,877</b>	<b>(3,294,506)</b>	<b>10,475,030</b>	<b>8,900,461</b>	<b>(1,574,569)</b>
Deputy CEO	388,548	380,022	(8,527)	369,715	359,281	(10,434)
Public Engagement	1,028,863	882,959	(145,904)	1,120,932	1,005,150	(115,782)
Client & Vanpool Ridership Services	5,739,614	3,273,646	(2,465,968)	8,086,204	6,821,773	(1,264,431)
Gov't Affairs	1,330,695	839,620	(491,075)	600,147	587,568	(12,580)
Urban Design	186,662	3,630	(183,032)	298,032	126,690	(171,342)
<b>Legal</b>	<b>2,509,533</b>	<b>2,042,597</b>	<b>(466,936)</b>	<b>3,212,502</b>	<b>2,339,631</b>	<b>(872,871)</b>
<b>Communications</b>	<b>7,373,368</b>	<b>3,545,293</b>	<b>(3,828,075)</b>	<b>11,054,767</b>	<b>8,429,360</b>	<b>(2,625,407)</b>
EVP, Communications	565,474	521,798	(43,676)	765,201	605,943	(159,258)
Press Office	521,383	482,740	(38,643)	493,207	440,219	(52,989)
Marketing & Corporate Communication	5,940,887	2,337,576	(3,603,311)	9,517,863	7,145,022	(2,372,842)
Partnership Promotions	345,624	203,179	(142,445)	278,495	238,177	(40,319)
<b>Audit</b>	<b>869,795</b>	<b>738,954</b>	<b>(130,841)</b>	<b>999,247</b>	<b>682,163</b>	<b>(317,084)</b>
<b>Office of Innovation</b>	<b>488,082</b>	<b>456,884</b>	<b>(31,198)</b>	<b>958,670</b>	<b>923,181</b>	<b>(35,489)</b>
<b>METRO Police</b>	<b>21,880,153</b>	<b>18,833,300</b>	<b>(3,046,854)</b>	<b>22,094,533</b>	<b>19,548,114</b>	<b>(2,546,419)</b>
<b>Safety</b>	<b>8,198,377</b>	<b>6,727,870</b>	<b>(1,470,508)</b>	<b>7,508,726</b>	<b>6,320,956</b>	<b>(1,187,769)</b>
<b>Executive &amp; Board</b>	<b>2,013,780</b>	<b>1,623,354</b>	<b>(390,426)</b>	<b>2,139,611</b>	<b>1,905,536</b>	<b>(234,075)</b>
<b>Non-Departmental</b>	<b>-</b>	<b>(1,187,399)</b>	<b>(1,187,399)</b>	<b>21,829</b>	<b>-</b>	<b>(21,829)</b>
<b>Contingency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other MTA Revenue / Expense</b>	<b>-</b>	<b>622</b>	<b>622</b>	<b>-</b>	<b>(1,302,178)</b>	<b>(1,302,178)</b>
<b>TOTAL OPERATING BUDGET</b>	<b>\$ 432,801,550</b>	<b>\$ 380,836,622</b>	<b>\$ (51,964,927)</b>	<b>\$ 436,246,899</b>	<b>\$ 414,838,960</b>	<b>\$ (21,407,939)</b>

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Capital, and Debt Service Expenses**  
**Budget vs. Actual - Month and Fiscal Year-to-Date**  
(\$ millions)

**Capital Budget**

	FY2021		Month of May 2021				Fiscal Year to Date							
	Annual		Budget		Actual		Variance		Budget		Actual		Variance	
	Budget		Budget	Actual	\$	%	Budget	Actual	\$	%	Budget	Actual	\$	%
METRORail Completion	\$ 37.1		\$ 3.3	\$ (1.3)	\$ (4.6)	(139.4%)	\$ 23.8	\$ 10.2	\$ (13.6)	(57.1%)				
Capital Improvement Program	\$ 135.0		\$ 14.8	\$ 7.6	\$ (7.2)	(48.6%)	\$ 89.5	\$ 39.6	\$ (49.9)	(55.8%)				
<b>Total Capital</b>	<b>\$ 172.1</b>		<b>\$ 18.1</b>	<b>\$ 6.3</b>	<b>\$ (11.8)</b>	<b>(77.6%)</b>	<b>\$ 113.3</b>	<b>\$ 49.8</b>	<b>\$ (63.5)</b>	<b>(56.0%)</b>				

METRORail Completion expenses for the year-to-date through May 2021 of \$10.2 million are \$13.6 million or 57.1% under budget.

Other Capital Improvement Program expenses for the year-to-date through May 2021 of \$39.6 million are \$49.9 million or 55.8% under budget.

**Debt Service Budget**

	FY2021		Month of May 2021				Fiscal Year to Date							
	Annual		Budget		Actual		Variance		Budget		Actual		Variance	
	Budget		Budget	Actual	\$	%	Budget	Actual	\$	%	Budget	Actual	\$	%
<b>Debt Service</b>	<b>\$ 119.0</b>		<b>\$ 9.5</b>	<b>\$ 9.3</b>	<b>\$ (0.2)</b>	<b>(2.1%)</b>	<b>\$ 82.1</b>	<b>\$ 80.5</b>	<b>\$ (1.6)</b>	<b>(1.9%)</b>				

Debt Service expenses for the year-to-date through May 2021 of \$80.5 million are \$1.6 million under budget.

**General Mobility Transfers**

**General Mobility Program Projections**  
**Projected Funding vs. Actual Allocation - Month and Fiscal Year-to-Date**  
(\$ millions)

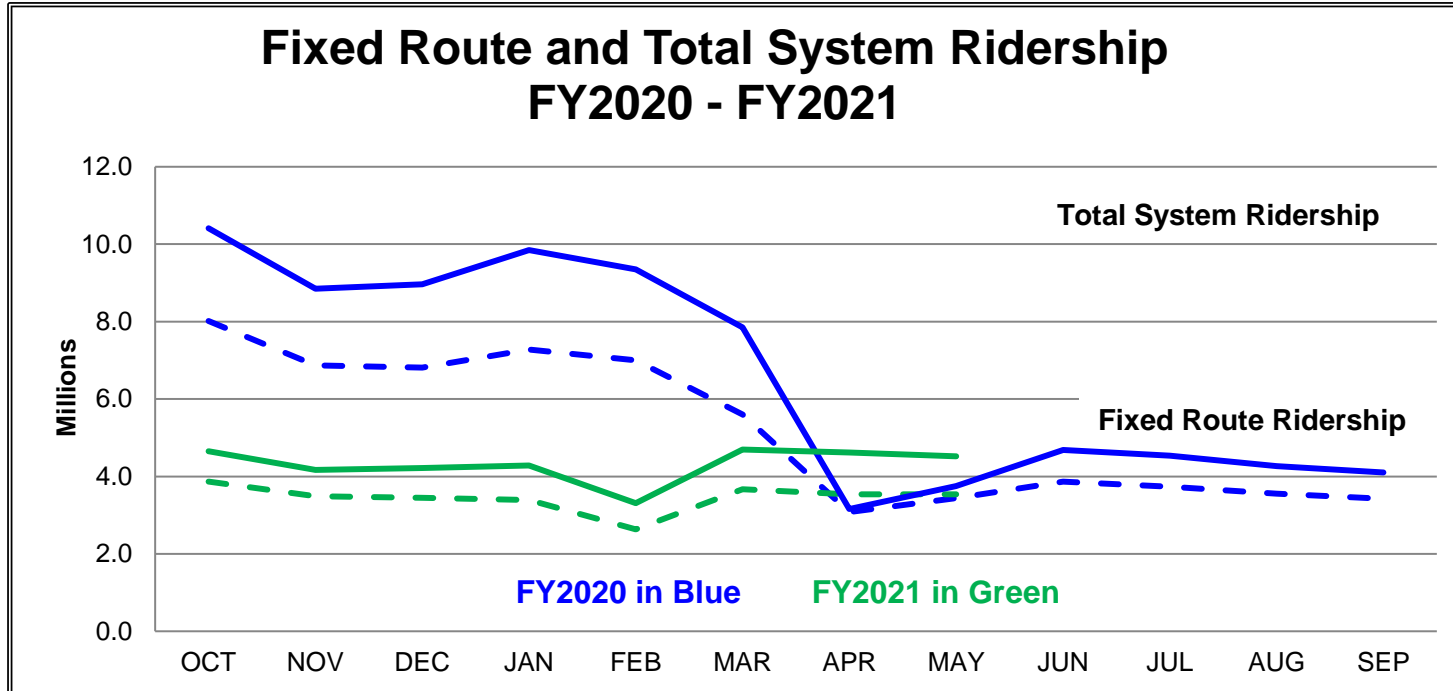
	FY2021		Month of May 2021				Fiscal Year to Date							
	Annual		Projection		Allocation		Variance		Projection		Allocation		Variance	
	Projection		Projection	Allocation	\$	%	Projection	Allocation	\$	%	Projection	Allocation	\$	%
<b>General Mobility</b>	<b>\$ 179.8</b>		<b>\$ 16.6</b>	<b>\$ 17.7</b>	<b>\$ 1.1</b>	<b>6.6%</b>	<b>\$ 119.9</b>	<b>\$ 122.5</b>	<b>\$ 2.6</b>	<b>2.2%</b>				

Funds allocated to the General Mobility Fund totaling \$122.5 million for the year-to-date through May 2021 are \$2.6 million or 2.2% more than the amount projected.

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Ridership by Service Category**

Service Category	May-20 Boardings	May-21 Boardings	May-21 vs. May-20	May-20 YTD Boardings	May-21 YTD Boardings	YTD % Change
						May-21 vs. May-20
<b>Fixed Route Services</b>						
<b><u>Local Network</u></b>						
Local Bus	2,707,818	2,753,742	1.7%	34,245,395	21,422,281	(37.4%)
METRO Rapid Silver Line	0	20,215	0.0%	0	156,468	0.0%
<b><u>METRO Rail</u></b>						
Red (North) Line	575,756	539,255	(6.3%)	8,038,591	4,137,679	(48.5%)
Green (East) Line	57,262	71,790	25.4%	821,456	560,091	(31.8%)
Purple (Southeast) Line	58,759	57,064	(2.9%)	1,087,567	462,186	(57.5%)
METRO Rail (all lines)	691,777	668,109	(3.4%)	9,947,614	5,159,956	(48.1%)
METRO Rail-Bus Bridge	10	20,683	0.0%	89,211	274,631	207.8%
<b>METRO Rail total</b>	<b>691,787</b>	<b>688,792</b>	<b>(0.4%)</b>	<b>10,036,825</b>	<b>5,434,587</b>	<b>(45.9%)</b>
<b>Subtotal Local Network</b>	<b>3,399,605</b>	<b>3,462,749</b>	<b>1.9%</b>	<b>44,282,220</b>	<b>27,013,336</b>	<b>(39.0%)</b>
<b><u>Commuter</u></b>						
Park & Ride	37,456	91,857	145.2%	3,753,058	718,845	(80.8%)
<b>Subtotal Fixed Route Service</b>	<b>3,437,061</b>	<b>3,554,606</b>	<b>3.4%</b>	<b>48,035,278</b>	<b>27,732,181</b>	<b>(42.3%)</b>
Special Events	6,668	124	(98.1%)	71,922	2,049	(97.2%)
<b>Total Fixed Route</b>	<b>3,443,729</b>	<b>3,554,730</b>	<b>3.2%</b>	<b>48,107,200</b>	<b>27,734,230</b>	<b>(42.3%)</b>
<b>Customized Bus Services</b>						
METRO Lift	85,429	107,159	25.4%	1,178,237	793,567	(32.6%)
METRO STAR Vanpool	18,077	23,867	32.0%	820,995	170,094	(79.3%)
Internal Service	0	0	0.0%	81	0	(100.0%)
<b>Subtotal Customized Bus</b>	<b>103,506</b>	<b>131,026</b>	<b>26.6%</b>	<b>1,999,313</b>	<b>963,661</b>	<b>(51.8%)</b>
HOV/HOT Carpools, Vanpools, and Non-METRO Buses	201,737	858,320	0.0%	12,069,128	5,924,016	(50.9%)
<b>Total System</b>	<b>3,748,972</b>	<b>4,544,076</b>	<b>21.2%</b>	<b>62,175,641</b>	<b>34,621,907</b>	<b>(44.3%)</b>

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Ridership by Service Category**



*Fixed Route ridership is reported on the same basis as in the National Transit Database*

*The Special Events category of ridership reflects customer service oriented short-term additional motor bus service provided for events at Reliant Park such as football games and RODEO Houston.*

Total fixed route ridership, excluding special events, for the month of May 2021 of 3.6 million is 0.1 million or 3.4% greater than last year.

Total fixed route ridership, excluding special events, for the year-to-date through May 2021 of 27.7 million is 20.3 million or 42.3% less than last year.

METRORail ridership for the month of May 2021 of 0.7 million is 0.4% less than last year.

METRORail ridership year-to-date through May 2021 of 5.4 million is 45.9% less than last year.

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Performance Statistics**

Benchmark Met Benchmark Missed

<b>Fiscal Year 2021</b>													Current Month Target	FY2021 YTD Actual	FY2021 YTD GOAL
<b>SAFETY &amp; SECURITY</b>															
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
<b>Bus Accidents (Includes METROLift)</b>	54	28	31	17	24	36	35	41					≤ 49	266	≤ 397
Bus Accidents per 100,000 vehicle miles	1.10	0.63	0.67	0.38	0.69	0.76	0.76	0.88					≤ 1.11	0.74	≤ 1.11
<b>Rail Accidents</b>	5	5	4	4	6	5	5	4					≤ 8	38	≤ 67
Rail Accidents per 100,000 vehicle miles	1.73	1.88	1.86	2.05	4.04	2.59	2.70	1.83					≤ 2.75	2.22	≤ 2.75
<b>BRT Accidents</b>	0	0	0	1	0	0	0	0						1	
<b>Group A Criminal Offenses</b>	116	77	107	88	73	85	88	108					≤ 132	742	≤ 1,056
Group A Criminal Offenses per 100,000 boardings	2.49	1.84	2.52	2.04	2.20	1.80	1.90	2.38					≤ 2.10	2.14	≤ 2.10
<b>Criminal Incidents - METRO properties</b>	98	74	92	75	62	76	78	71					≤ 170	626	≤ 1,360
<b>CUSTOMER SERVICE</b>													Current Month Target	FY2021 YTD Actual	FY2021 YTD GOAL
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
<b>Complaint Contacts per 100,000 Boardings</b>	18.94	21.13	21.35	19.73	22.45	19.89	22.77	22.71					< 21.00	21.07	< 21.00
<b>Commendations</b>	192	170	178	173	132	169	163	101					≥ 150	1,278	≥ 1200
<b>Average Call Center Answer Delay (Sec.)</b>	8	10	8	8	20	9	11	14					< 105	11	< 105

**Safety & Security**

- The number of bus accidents met the safety goal for both the month and the year-to-date.
- The number of rail accidents met the safety goal for both the month and the year-to-date.
- Group A criminal offenses met the benchmark for both the month and the year-to-date.
- Criminal incidents on METRO properties met the benchmark for both the month and the year-to-date.

**Customer Service**

- Complaint contacts per 100,000 boardings did not meet the goal for both the month and the year-to-date.
- The number of commendations did not meet the goal for the month but did for the year-to-date.
- The average call center answer delay met the goal for both the month and the year-to-date.



**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Performance Statistics**

Benchmark Met Benchmark Missed

<b>Fiscal Year 2021</b>																	
SERVICE & RELIABILITY	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Current Month Target	FY2021 YTD Actual	FY2021 YTD GOAL		
<b>On-Time Performance</b>																	
Bus - Local	N/A	N/A	N/A	78.5%	78.9%	77.7%	77.2%	69.6%					≥ 75%	76.4%	≥ 75%		
Bus - Park & Ride	N/A	N/A	N/A	81.7%	78.5%	77.4%	79.6%	74.4%					≥ 76%	78.3%	≥ 76%		
Bus - Weighted Average	N/A	N/A	N/A	79.3%	78.8%	77.6%	77.8%	71.0%					≥ 75%	76.9%	≥ 75%		
METROLift	95.0%	95.5%	95.6%	96.0%	94.0%	92.1%	87.7%	87.2%					≥ 90%	92.9%	≥ 90%		
Rail - Red Line	95.2%	93.3%	N/A	93.9%	95.4%	95.3%	94.3%	95.1%					≥ 93%	94.6%	≥ 93.0%		
Rail - South East Purple Line	96.1%	97.5%	97.4%	96.6%	96.4%	98.6%	97.8%	95.7%					≥ 95%	97.0%	≥ 95.0%		
Rail - East End Green Line	98.7%	98.5%	96.7%	97.0%	97.4%	97.1%	97.2%	95.5%					≥ 95%	97.2%	≥ 95.0%		
BRT - METRORapid Silver Line	92.2%	90.3%	92.7%	94.2%	93.3%	94.0%	94.3%	95.2%					≥ 90%	93.3%	≥ 90.0%		
MDBF (Mean Distance Between Mechanical Failures) - Buses	7,852	7,207	8,277	8,720	7,447	7,855	8,234	7,656					≥ 6,000	7,895	≥ 7,125		
MDBF (Mean Distance Between Mechanical Failures) - METROLift	30,592	27,186	32,650	27,283	22,226	19,821	17,737	22,026					≥ 21,000	23,903	≥ 21,000		
MDBF (Mean Distance Between Mechanical Failures) - METRORapid	5,307	5,156	11,060	5,550	3,831	7,487	7,150	3,607					≥ 6,000	5,540	≥ 7,125		
MDBSI (Mean Distance Between Service Interruptions) - METRORail	24,150	20,410	17,913	19,501	24,726	19,323	15,415	12,862					≥ 15,000	18,590	≥ 15,000		
<b>Average Peak HOT Lanes Speed (miles per hour)</b>																	
I-45 North HOV	63	63	63	63	62	63	62	61					≥ 45	71	≥ 45		
I-45 South HOV	61	61	61	61	61	61	60	61					≥ 45	70	≥ 45		
US-290 HOV	68	68	66	69	69	68	65	66					≥ 45	77	≥ 45		
US-59 North HOV	67	67	66	67	67	67	67	66					≥ 45	76	≥ 45		
US-59 South HOV	59	59	59	60	59	59	58	58					≥ 45	67	≥ 45		

**Bus On-Time Performance**

- On-time performance for Local Bus routes did not meet the minimum performance standard for the month but did for the year-to-date.
- On-time performance for Park & Ride routes did not meet the minimum performance standard for the month but did for the year-to-date.
- On-time performance for METROLift did not meet the minimum performance standard for the month but did for the year-to-date.

**METRORail On-Time Performance**

- Rail (Red Line) met the benchmark for both the month and the year-to-date.
- Rail (Purple Line) met the benchmark for both the month and the year-to-date.
- Rail (Green Line) met the benchmark for both the month and the year-to-date.

**METRORapid On-Time Performance**

- BRT (Silver Line) met the benchmark for both the month and the year-to-date.

**Service Reliability**

- The Mean Distance Between Mechanical Failures (MDBF) for Buses met the minimum performance standard for both the month and the year-to-date.
- The Mean Distance Between Mechanical Failures (MDBF) for METROLift met the minimum performance standard for both the month and the year-to-date.
- The Mean Distance Between Mechanical Failures (MDBF) for METRORapid did not meet the minimum performance standard for both the month and the year-to-date.
- The Mean Distance Between Service Interruptions (MDBSI) for METRORail did not meet the minimum performance standard for the month but did for the year-to-date.

**HOT Lane Average Speed**

- The average peak speed for all HOT Lanes met both the monthly and year-to-date goals.

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Performance Statistic Definitions**

**Bus and Rail Accidents** - An accident is a transit incident with passenger injuries that require immediate medical treatment away from the scene or a collision between a revenue vehicle and an object such that the amount of damage exceeds \$1,000. Bus accidents (which include METROLift) and rail accidents are reported separately and in terms of the absolute number of accidents and the relative number of accidents per 100,000 vehicle miles. Rail accidents reflect collisions between METRO Rail and other vehicles, pedestrians, or bicyclists. This definition has been revised beginning in FY2011 to include pedestrian accidents.

**Group A Criminal Incidents Offenses** - The Group A Offenses are based on the National Incident-Based Report System (NIBRS). Group A offenses consist of twenty-four (24) offense categories which address fifty-two (52) specific crimes. Group A offenses are more serious in nature and tend to be against persons or property and included: animal cruelty, arson, assault offenses, bribery, burglary/breaking & entering, counterfeiting/forgery, destruction/damage/vandalism of property, drug/narcotic offenses, embezzlement, extortion/blackmail, fraud offenses, gambling offenses, homicide offenses, human trafficking, kidnapping/ abduction, larceny/theft offenses, motor vehicle theft, pornography /obscene material, prostitution offenses, robbery, run aways/persons under 18, sex offenses, stolen property offenses and weapon law violations. This metric is reported both in terms of the absolute number of incidents and the number of incidents per 100,000 boarding's.

**Criminal Incidents - METRO Properties** - The total Criminal Incidents - METRO Properties is the number of incidents that occur on METRO property: Park & Ride, Transit Centers, On-board Buses and On-board Light Rail Vehicles (LRVs) and on LRV Platforms. This metric is reported in terms of the absolute number of incidents.

**Complaint Contacts** - Patrons may contact METRO's Customer Care Center to express dissatisfaction with METRO Operations. Contacts made via telephone and over the internet which result in a complaint record being generated in the Public Comment System are reported as the number of contacts per 100,000 boarding's.

**Commendations** - Patrons may contact METRO's Customer Care Center to recognize, compliment or praise a METRO employee or the METRO organization for exemplary work or performance. Contacts made via telephone, internet, email or mail which result in a commendation record being generated in the Public Comment System are reported as the absolute number of contacts received.

**Average Call Center Answer Delay** - METRO is committed to providing customers with accurate, customer-friendly bus and service information in a timely manner. Customers may obtain bus information over METRO's website and by telephone using an interactive voice response system without speaking to a representative and with no customer wait time. For those customers who prefer to speak with a representative, METRO's goal is to answer their calls in 105 seconds or less.

**On-Time Performance (OTP)** - A local bus is considered on-time if it does not leave early and is within a five (5) minute window after the scheduled departure time. A Park & Ride bus is considered on-time if it does not depart early (except in the morning when a bus can leave from a Park & Ride lot when full) and is within a five (5) minute window after the scheduled departure time, with measurements during peak hours. OTP is measured by the IVOMS system which calculates data to the second, and the five (5) minute window is defined as anything less than six (6) minutes. For Metrorail, a train departing from the beginning of the line or arriving at the end of the line less than five (5) minutes after the scheduled time is considered on-time. For METROLift, a trip is considered on-time if the vehicle arrives within 30 minutes of the scheduled pick-up time and no later than the appointment time.

**Mean Distance Between Mechanical Failures (MDBF)** - MDBF reflects any mechanical issue encountered during operation of the vehicle in revenue service that requires a maintenance action resulting from a mechanical failure. Mechanical failures include warranty and fleet defects but exclude accidents.

**Mean Distance Between Service Interruptions (MDBSI)** - Measures total revenue service miles traveled by Light Rail Vehicles (LRVs) between service interruptions that delay LRVs for one minute or more due to mechanical failures.

**Average Peak HOT Lane Speed** - HOT Lane speed is based on an average of measurements conducted during the AM and PM high-volume commuter periods. METRO's 45 mph benchmark is based on Federal statute 23 USC 166: HOV facilities, which sets 45 mph as a minimal acceptable rate of speed.

**MONTHLY PERFORMANCE REPORT**  
**May 2021**  
**Balance Sheet**

	May 31, 2020 (\$)	May 31, 2021 (\$)	Change (\$)
<b>Assets</b>			
Cash	6,570,959	3,737,196	(2,833,763)
Receivables	139,231,085	118,793,982	(20,437,103)
Inventory	38,214,172	42,949,700	4,735,528
Investments	570,654,117	565,904,284	(4,749,833)
Other Assets	8,204,162	8,101,975	(102,187)
Land & Improvements	360,929,951	353,339,533	(7,590,418)
Capital Assets, Net of Depreciation	2,393,166,966	2,342,469,128	(50,697,838)
<b>Total Assets</b>	<b>3,516,971,412</b>	<b>3,435,295,797</b>	<b>(81,675,615)</b>
Deferred Outflow of Resources <sup>1</sup>	104,564,462	135,108,120 <sup>2</sup>	30,543,658
	<b>3,621,535,874</b>	<b>3,570,403,917</b>	<b>(51,131,958)</b>
<b>Liabilities</b>			
Trade Payables	34,760,973	27,561,805	(7,199,168)
Accrued Payroll	31,140,545	30,997,595	(142,950)
Debt Payable	1,292,350,179	1,189,309,981	(103,040,198)
Debt Interest Payable	-	-	-
Pension and OPEB Liabilities	852,841,152	889,874,775	37,033,623
Other Liabilities	118,857,354	146,199,693	27,342,340
<b>Total Liabilities</b>	<b>2,329,950,202</b>	<b>2,283,943,850</b>	<b>(46,006,352)</b>
Net Assets - Retained Earnings	1,291,585,672	1,286,460,067	(5,125,605)
<b>Total Liabilities and Net Assets</b>	<b>3,621,535,874</b>	<b>3,570,403,917</b>	<b>(51,131,958)</b>

Notes:

- 1 A deferred outflow of resources is defined by the Governmental Accountability Standards Board as "a consumption of net assets by the government that is applicable to a future reporting period," and a deferred inflow of resources is defined as "an acquisition of net assets by the government that is applicable to a future reporting period."
- 2 The deferred outflow for FY2021 includes [1] Mark-to-Market (MTM) values of outstanding diesel fuel SWAP agreements at the fiscal year end (\$8,255,586), [2] Non Union Pension Plan (\$25,985,424), [3] Union Pension Plan (\$22,181,080), [4] Bonds (\$5,934,840), [5] Non Union OPEB (\$4,745,738) and [6] Union OPEB (\$68,005,452). These items will be recognized as expenses in future periods to which they relate.