

# **METRO**

Fiscal Year 2021

Monthly Performance Report

Revenue • Expense • Ridership • Performance

April 2021



# **MONTHLY PERFORMANCE REPORT**

## **April 2021**

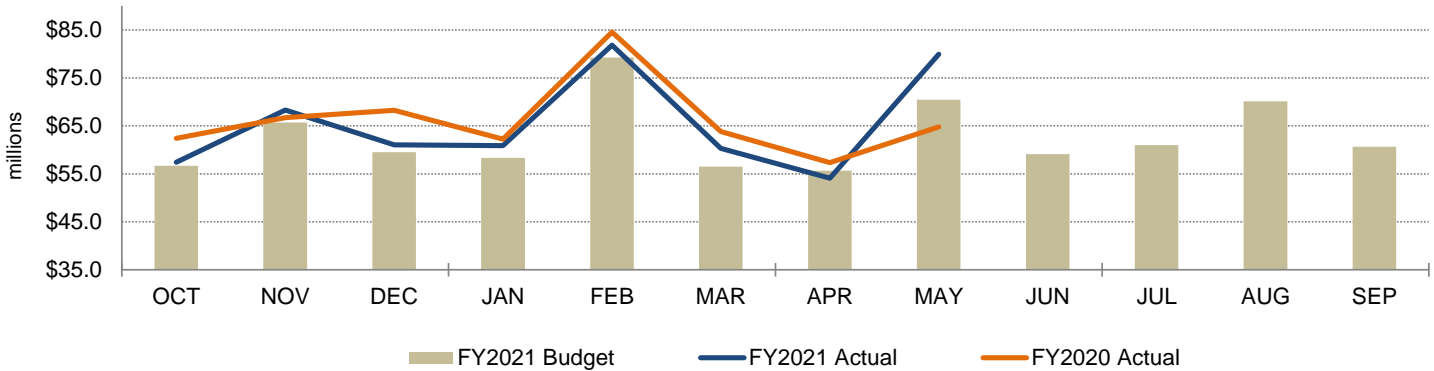
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## MONTHLY PERFORMANCE REPORT

May 2021

### Sales Tax Revenue



**Total FY2021 Sales Tax budget is \$752.9 million**

#### Budget to Actual FY2021

(\$ millions)

	Budget	Actual	Variance	%
October	56.7	57.4	0.7	1.3%
November	65.7	68.3	2.6	4.0%
December	59.5	61.1	1.5	2.6%
January	58.3	60.9	2.5	4.3%
February	79.3	81.8	2.6	3.2%
March	56.5	60.3	3.8	6.8%
April	55.7	54.1	(1.6)	(2.9%)
<b>May</b>	<b>70.4</b>	<b>79.9</b>	<b>9.5</b>	<b>13.5%</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 502.1</b>	<b>\$ 523.8</b>	<b>\$ 21.7</b>	<b>4.3%</b>

#### Prior Year vs. Current Year

(\$ millions)

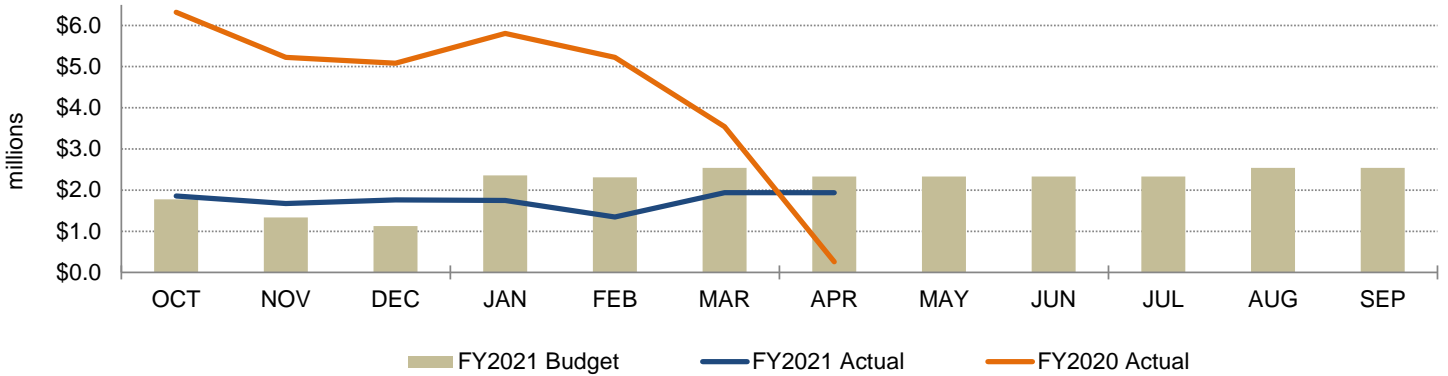
	Prior Year	Current Year	Variance	%
October	62.4	57.4	(5.0)	(8.0%)
November	66.7	68.3	1.6	2.4%
December	68.2	61.1	(7.2)	(10.5%)
January	62.2	60.9	(1.3)	(2.2%)
February	84.5	81.8	(2.7)	(3.2%)
March	63.8	60.3	(3.5)	(5.5%)
April	57.3	54.1	(3.2)	(5.7%)
<b>May</b>	<b>64.8</b>	<b>79.9</b>	<b>15.1</b>	<b>23.3%</b>
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 530.1</b>	<b>\$ 523.8</b>	<b>\$ (6.3)</b>	<b>(1.2%)</b>

Sales Tax revenue for the month of May 2021 of \$79.9 million is \$9.5 million or 13.5% over estimates.

Sales Tax revenue for the year-to-date through May 2021 of \$523.8 million is \$21.7 million or 4.3% over estimates.

## MONTHLY PERFORMANCE REPORT

April 2021  
Fare Revenue



**Total FY2021 Fare Revenue budget is \$25.8 million**

### Budget to Actual FY2021

(\$ millions)

	Budget	Actual	Variance	%
October	1.8	1.9	0.1	5.6%
November	1.3	1.7	0.4	30.8%
December	1.1	1.8	0.7	63.6%
January	2.4	1.7	(0.7)	(29.2%)
February	2.3	1.3	(1.0)	(43.5%)
March	2.5	1.9	(0.6)	(24.0%)
<b>April</b>	<b>2.3</b>	<b>1.9</b>	<b>(0.4)</b>	<b>(17.4%)</b>
May	-	-	-	0.0%
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 13.8</b>	<b>\$ 12.3</b>	<b>\$ (1.5)</b>	<b>(10.9%)</b>

### Prior Year vs. Current Year

(\$ millions)

	Prior Year	Current Year	Variance	%
October	6.3	1.9	(4.4)	(69.8%)
November	5.2	1.7	(3.5)	(67.3%)
December	5.1	1.8	(3.3)	(64.7%)
January	5.8	1.7	(4.1)	(70.7%)
February	5.2	1.3	(3.9)	(75.0%)
March	3.5	1.9	(1.6)	(45.7%)
<b>April</b>	<b>0.3</b>	<b>1.9</b>	<b>1.6</b>	<b>533.3%</b>
May	-	-	-	0.0%
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 31.5</b>	<b>\$ 12.3</b>	<b>\$ (19.2)</b>	<b>(61.0%)</b>

Fare Revenue for the month of April 2021 of \$1.9 million is \$0.4 million or 17.4% under budget.  
Fare Revenue for the year-to-date through April 2021 of \$12.3 million is \$1.5 million or 10.9% under budget.

## MONTHLY PERFORMANCE REPORT

April 2021

### Service Related Grant Revenue

**Total FY2021 Service Related Grant budget is \$83.0 million**

	(\$ millions)			
	Budget	Actual	Variance	%
October	0.4	4.7	4.3	1075.0%
November	0.4	4.9	4.5	1125.0%
December	0.4	6.0	5.6	1400.0%
January	0.4	37.9	37.5	9375.0%
February	0.4	7.1	6.7	1675.0%
March	0.4	4.9	4.5	1125.0%
<b>April</b>	<b>0.4</b>	<b>6.9</b>	<b>6.5</b>	<b>1625.0%</b>
May	-	-	-	0.0%
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 2.9</b>	<b>\$ 72.3</b>	<b>\$ 69.4</b>	<b>2393.1%</b>

Service Related Grant Revenue for the month of April 2021 of \$6.9 million is \$6.5 million or 1625.0% over budget.

Service Related Grant Revenue for the year-to-date through April 2021 of \$72.3 million is \$69.4 million or 2393.1% over budget.

### Capital Grant Revenue

**Total FY2021 Capital Grant budget is \$62.0 million**

	(\$ millions)			
	Budget	Actual	Variance	%
October	3.4	1.4	(2.0)	(58.8%)
November	3.4	(0.0)	(3.4)	(100.0%)
December	3.4	1.1	(2.3)	(67.6%)
January	3.4	3.4	(0.0)	0.0%
February	3.4	1.5	(1.9)	(55.0%)
March	3.4	1.8	(1.6)	(47.1%)
<b>April</b>	<b>3.4</b>	<b>0.6</b>	<b>(2.8)</b>	<b>(82.4%)</b>
May	-	-	-	0.0%
June	-	-	-	0.0%
July	-	-	-	0.0%
August	-	-	-	0.0%
September	-	-	-	0.0%
<b>FY2021 YTD</b>	<b>\$ 23.9</b>	<b>\$ 9.8</b>	<b>\$ (14.1)</b>	<b>(59.0%)</b>

Capital Grant Revenue for the year-to-date through April 2021 of \$9.8 million is \$14.1 million under budget.

## MONTHLY PERFORMANCE REPORT

April 2021

### Interest & Miscellaneous Revenue

**Total FY2021 Interest & Miscellaneous Revenue budget is \$16.7 million**

(\$ millions)

	Budget	Actual	Variance	%
October	1.0	0.6	(0.4)	(40.0%)
November	0.9	0.4	(0.5)	(55.6%)
December	0.9	0.6	(0.3)	(33.3%)
January	1.4	0.0	(1.4)	(100.0%)
February	1.3	0.1	(1.2)	(92.3%)
March	1.3	0.4	(0.9)	(69.2%)
<b>April</b>	<b>1.3</b>	<b>0.4</b>	<b>(0.9)</b>	<b>(69.2%)</b>
May	-	-	0.0	0.0%
June	-	-	0.0	0.0%
July	-	-	0.0	0.0%
August	-	-	0.0	0.0%
September	-	-	0.0	0.0%
<b>FY2021 YTD</b>	<b>\$ 8.2</b>	<b>\$ 2.6</b>	<b>\$ (5.6)</b>	<b>(68.3%)</b>

### Composition of Interest & Miscellaneous Revenue

	<u>Year-to-Date Actual</u>		<u>Current Month Actual</u>	
	<u>\$ millions</u>	<u>% of Total</u>	<u>\$ millions</u>	<u>% of Total</u>
Interest Income	0.2	9.2%	(0.0)	-3.4%
HOT Lanes Revenue	1.4	54.0%	0.3	66.4%
Inter Government Revenue	-	0.0%	-	0.0%
Other	0.9	36.8%	0.2	37.1%
<b>Total</b>	<b>\$ 2.6</b>	<b>100.0%</b>	<b>\$ 0.4</b>	<b>100.0%</b>

Interest & Misc. Revenue for the year-to-date of \$2.6 million through April 2021 is \$5.6 million or 68.3% under budget.

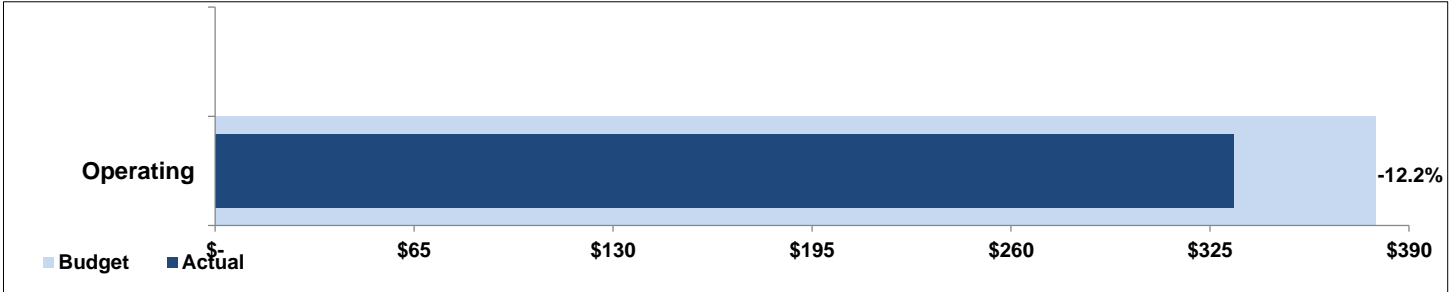
# MONTHLY PERFORMANCE REPORT

April 2021

## Budget Summary (\$ millions)

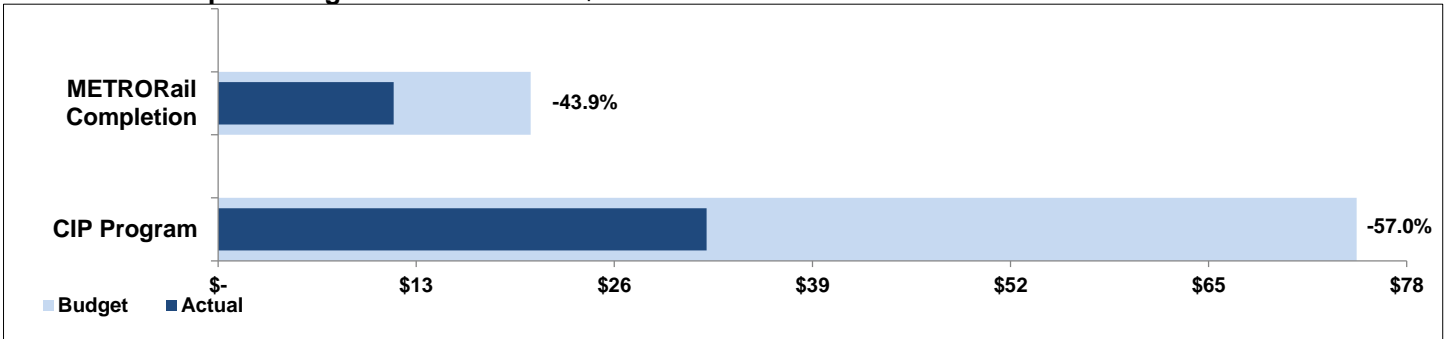
**FY2021 Annual Operating Budget**                    \$ 676.3

**FY2021 YTD Operating Budget**                    \$ 379.0



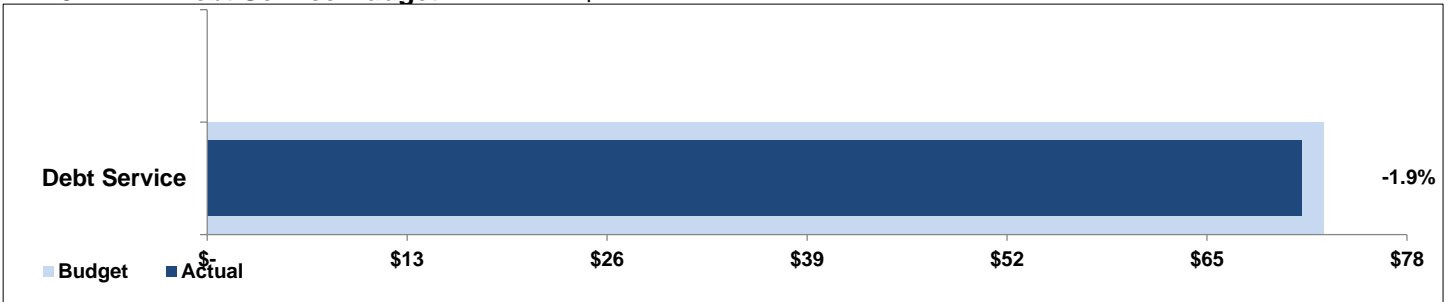
**FY2021 Annual Capital Budget**                    \$ 172.1

**FY2021 YTD Capital Budget**                    \$ 95.2



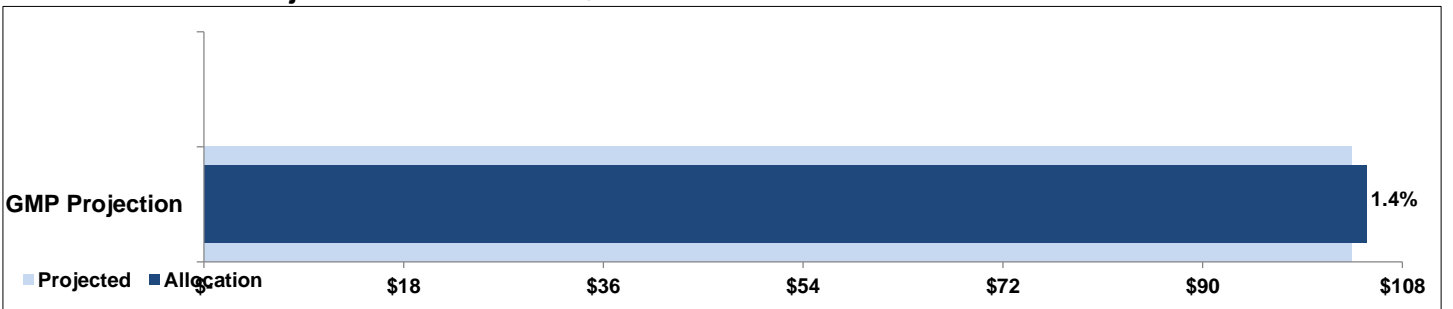
**FY2021 Annual Debt Service Budget**                    \$ 119.0

**FY2021 YTD Debt Service Budget**                    \$ 72.6



**FY2021 Annual GMP Projected Allocation**                    \$ 179.8

**FY2021 YTD GMP Projected Allocation**                    \$ 103.4



**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Operating Expenses**

**Comparison of Budget to Actual for the Month (April 2020)**

	FY21 Annual Budget	April Budget	April Actual	\$ Variance (favorable)/unfavorable	% Variance
Labor & Fringe Benefits	\$ 390,009,964	\$ 32,620,611	\$ 28,643,182	\$ (3,977,429)	(12.2%)
Non-Labor	278,674,959	\$ 26,661,865	\$ 17,260,833	(9,401,032)	(35.3%)
<b>Subtotal Labor &amp; Non-Labor</b>	<b>668,684,924</b>	<b>59,282,476</b>	<b>45,904,015</b>	<b>(13,378,461)</b>	<b>(22.6%)</b>
Contingency	7,635,076	-	-	-	0.0%
<b>Total Operating Budget</b>	<b>\$ 676,320,000</b>	<b>\$ 59,282,476</b>	<b>\$ 45,904,015</b>	<b>\$ (13,378,461)</b>	<b>(22.6%)</b>

**Comparison of Budget to Actual Year-to-Date April 2021 (7 months)**

	FY21 Annual Budget	Year-to-Date Budget	Year-to-Date Actual	\$ Variance (favorable)/unfavorable	% Variance
<b>Payroll &amp; Benefits</b>					
Wages	\$ 145,943,967	\$ 85,402,850	\$ 78,797,689	\$ (6,605,161)	(7.7%)
Union Fringe Benefits	86,039,940	49,182,331	48,612,185	(570,146)	(1.2%)
<b>Subtotal Union Labor</b>	<b>231,983,907</b>	<b>134,585,181</b>	<b>127,409,875</b>	<b>(7,175,306)</b>	<b>(5.3%)</b>
Salaries and Non-Union Wages	115,006,976	64,429,997	63,121,722	(1,308,275)	(2.0%)
Non-Union Fringe Benefits	53,896,141	30,633,709	27,308,531	(3,325,178)	(10.9%)
<b>Subtotal Non-Union Labor</b>	<b>168,903,117</b>	<b>95,063,706</b>	<b>90,430,253</b>	<b>(4,633,453)</b>	<b>(4.9%)</b>
Allocation to Capital & GMP	(10,877,060)	(6,188,013)	(4,940,608)	1,247,404	(20.2%)
<b>Subtotal Labor and Fringe Benefits</b>	<b>390,009,964</b>	<b>223,460,874</b>	<b>212,899,519</b>	<b>(10,561,355)</b>	<b>(4.7%)</b>
<b>Total Materials &amp; Supplies</b>					
Services	87,527,601	44,214,468	25,567,143	(18,647,325)	(42.2%)
Materials and Supplies	31,685,995	19,122,816	15,427,956	(3,694,860)	(19.3%)
Fuel and Utilities	37,919,770	20,961,139	17,530,957	(3,430,182)	(16.4%)
	<b>157,133,366</b>	<b>84,298,423</b>	<b>58,526,056</b>	<b>(25,772,367)</b>	<b>(30.6%)</b>
<b>Administration</b>					
Casualty and Liability	7,021,253	3,925,410	3,310,146	(615,264)	(15.7%)
Purchased Transportation	101,193,050	58,220,553	50,608,206	(7,612,346)	(13.1%)
Leases, Rentals and Misc.	14,383,333	9,610,152	7,643,595	(1,966,557)	(20.5%)
Allocation to Capital & GMP - Non-Labor	(1,056,042)	(536,741)	(412,697)	124,044	(23.1%)
	<b>121,541,594</b>	<b>71,219,374</b>	<b>61,149,251</b>	<b>(10,070,123)</b>	<b>(14.1%)</b>
<b>Subtotal Non-Labor</b>	<b>278,674,959</b>	<b>155,517,796</b>	<b>119,675,307</b>	<b>(35,842,490)</b>	<b>(23.0%)</b>
<b>Subtotal Labor and Non-Labor</b>	<b>668,684,924</b>	<b>378,978,671</b>	<b>332,574,826</b>	<b>(46,403,844)</b>	<b>(12.2%)</b>
Contingency	7,635,076	-	-	-	0.0%
<b>Subtotal Contingency</b>	<b>7,635,076</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Operating Budget</b>	<b>\$ 676,320,000</b>	<b>\$ 378,978,671</b>	<b>\$ 332,574,826</b>	<b>\$ (46,403,844)</b>	<b>(12.2%)</b>
<b>Non-Budgeted Expense</b>					
Gain/ Loss Disposal	-	-	(313,497)	(313,497)	0.0%
<b>Grand Total</b>	<b>\$ 676,320,000</b>	<b>\$ 378,978,671</b>	<b>\$ 332,261,329</b>	<b>\$ (46,717,341)</b>	<b>(12.3%)</b>

Operating Expenses for the month of April 2021 of \$45.9 million are \$13.4 million or 22.6% under budget.

Operating Expenses year-to-date through April 2021 of \$332.6 million are \$46.4 million or 12.2% under budget.



**MONTHLY PERFORMANCE REPORT  
April 2021**

**Major Operating Budget Variance Items - Categories with major variances**

<u>Expense Type</u>	<u>FY2021 Budget</u>	<u>FY2021 Actual</u>	<u>Fiscal Year 2021 \$ Variance (under budget) / over budget</u>
<b>Payroll &amp; Benefits</b>	<b>223,460,874</b>	<b>212,899,519</b>	<b>\$ (10,561,355)</b>
<b>Union Labor</b>			
Union Vacancies - Wages - Bus Operator			(5,810,000)
Union - Fringes - Savings driven by vacancies			(866,000)
Union Vacancies - Wages - Bus Maintenance			(623,000)
Overtime in Bus Transportation			(496,000)
Union Vacancies - Fringes - Uniform & Tool Allowance			(481,000)
Union Vacancies - Wages - Facilities Maintenance			(481,000)
Union Vacancies - Wages - METRORail			(245,000)
<u>Offset by</u>			
Overtime in Facilities Maintenance			175,000
Union Vacancies - Vacation Buyback			224,000
Overtime in METRORail			296,000
Overtime in Bus Maintenance			399,000
Benefit Trust Contribution			648,000
<b>Non-Union Labor</b>			
Savings in healthcare due to vacancies			(3,021,000)
Savings in base salaries due to vacancies			(1,289,000)
Savings in overtime			(215,000)
Savings in retiree health benefits			(106,000)
<b>Total Materials &amp; Supplies</b>	<b>84,298,423</b>	<b>58,526,056</b>	<b>\$ (25,772,367)</b>
<b>Services</b>			
<u>Operations &amp; Customer Service</u> - due to underruns in Contract and Contractual Support Services (-\$2.4 million), Support and Other Services (-\$2.2 million), BOF Maintenance (-\$904,000), Building & Grounds Maintenance (-\$351,000), Education & Training (-\$221,000), Contracted Vehicle Repairs (-\$136,000) and an overrun in Temp Help (+\$160,000)			(6,130,000)
<u>EVP PE&amp;C</u> - due to overrun in Contract and Contractual Support Services			(4,914,000)
<u>Marketing &amp; Corporate Communications</u> - due to underruns in Advertising (-\$1.9 million), Contract and Contractual Support Services (-\$340,000), Support and Other Services (-\$193,000) and Equipment Repairs & Maintenance (-\$102,000)			(2,572,000)
<u>Safety</u> - due to underruns in Contract and Contractual Support Services (-\$563,000) and Incentive Program (-\$113,000)			(676,000)
<u>Capital &amp; Environmental Planning</u> - due to underrun in Contract and Contractual Support Services			(567,000)
<u>Engineering &amp; Capital Project</u> - due to underrun in Contract and Contractual Support Services			(545,000)
<u>Information Technology</u> - due to underrun in Contract and Contractual Support Services			(477,000)
<u>Government Affairs</u> - due to underrun in Legislative Coordination			(388,000)
<u>Legal</u> - due to underrun in Legal Fees			(291,000)
<u>Finance</u> - due to underruns in Contract Employment Services (-\$149,000) and Support and Other Services (-\$115,000)			(264,000)
<u>Human Resources</u> - due to underrun in Contract Employment Services			(201,000)
<u>Urban Design</u> - due to underrun in Contract and Contractual Support Services			(142,000)
<u>Partnership Promotions</u> - due to underrun in Promotion			(137,000)
<u>Client &amp; Vanpool Ridership Services</u> - due to underrun in Contract and Contractual Support Services			(113,000)
<u>General underspending in other areas Authority wide not mentioned above</u>			
Underspending in Support & Other Services throughout the Authority			(385,000)
Underspending in Contract and Contractual Support Services throughout the Authority			(320,000)
Underspending in Equipment Repairs & Maintenance throughout the Authority			(226,000)
Underspending in Education and Training throughout the Authority			(173,000)
Underspending in Advertising throughout the Authority			(100,000)

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**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Major Operating Budget Variance Items - Categories with major variances**

<u>Expense Type</u>	<u>FY2021 Budget</u>	<u>FY2021 Actual</u>	<u>Fiscal Year 2021 \$ Variance (under budget) / over budget</u>
<b>Materials and Supplies</b>			
<u>Underruns in -</u>			
Material price variances on production/refurbished orders and inventory revaluations and disposals			(2,789,000)
Minor Tools			(1,920,000)
Other Parts			(424,000)
Tires & Tubes			(276,000)
Supplies - EDP			(246,000)
Special Office Supplies			(194,000)
Tech Equipment			(168,000)
Other Supplies			(120,000)
 <u>Offset by miscellaneous overruns in -</u>			
Parts - Exterior Body & Windows			139,000
Bus Parts - Brakes			422,000
Transmission			431,000
Bus Engines - mostly in Unit Overhaul			1,167,000
<b>Fuel and Utilities</b>			
<u>Underruns in -</u>			
Diesel Fuel and related taxes			(2,729,000)
Compressed Natural Gas			(746,000)
 <u>Offset by miscellaneous overruns in -</u>			
Telephone			109,000
 <b><u>Administration</u></b>	 <b>71,219,374</b>	 <b>61,149,251</b>	 <b>\$ (10,070,123)</b>
<b>Casualty &amp; Liability</b>			
Higher than expected subrogation			(509,000)
<b>Purchased Transportation</b>			
METROLift			(4,451,000)
Regional Vanpool			(1,677,000)
Northwest Contract			(1,562,000)
<b>Leases, Rentals, &amp; Miscellaneous</b>			
Lower than expected Information Technology Rent Software Payments			(1,302,000)
Underspending in discretionary (travel, memberships, etc.) and other miscellaneous items			(514,000)

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Total Net Operating Budget / Expenses by Department**

<u>Authorized</u>			-----Year-to-Date-----			--Current Month--
<u>EOY</u>						
<u>Headcount</u>	<u>Department</u>	<u>Annual Budget</u>	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>	<u>Variance</u>
<b>3,238</b>	<b>Operations &amp; Customer Service</b>	<b>479,507,148</b>	<b>277,716,325</b>	<b>252,251,738</b>	<b>(25,464,587)</b>	<b>(4,407,126)</b>
	EVP Operations & Customer Service	-	-	3,030	3,030	-
3,238	Operations & Customer Service	479,507,148	277,716,325	252,248,708	(25,467,617)	(4,407,126)
<b>258</b>	<b>Administration</b>	<b>63,532,833</b>	<b>39,090,520</b>	<b>36,075,938</b>	<b>(3,014,582)</b>	<b>(1,437,873)</b>
2	EVP, Administration	502,231	290,109	312,069	21,960	234
73	Information Technology	23,157,346	15,874,684	14,954,032	(920,653)	(818,533)
53	Human Resources	26,406,437	15,200,034	13,612,884	(1,587,150)	(397,103)
123	Procurement & Materials	12,542,953	7,219,462	6,738,162	(481,299)	(209,508)
7	State of Good Repair	923,865	506,231	458,791	(47,440)	(12,964)
<b>47</b>	<b>Planning, Engineer, &amp; Construction</b>	<b>25,965,221</b>	<b>10,272,279</b>	<b>4,750,321</b>	<b>(5,521,957)</b>	<b>(5,134,473)</b>
5	EVP PE&C	20,919,827	7,388,705	2,381,689	(5,007,015)	(4,946,961)
17	Capital & Environmental Planning	4,304,141	2,189,361	1,890,982	(298,380)	(186,477)
18	Engineering & Capital Project	707,401	667,367	421,563	(245,804)	(181)
7	Construction	33,852	26,845	56,087	29,242	(854)
<b>77</b>	<b>Finance</b>	<b>12,968,396</b>	<b>7,412,084</b>	<b>6,401,590</b>	<b>(1,010,495)</b>	<b>(186,231)</b>
4	CFO	2,496,698	1,388,417	999,273	(389,143)	(52,908)
73	Finance	10,471,698	6,023,668	5,402,316	(621,351)	(133,324)
<b>44</b>	<b>Govt &amp; Public Affairs</b>	<b>13,440,993</b>	<b>7,494,075</b>	<b>4,669,256</b>	<b>(2,824,819)</b>	<b>(522,758)</b>
2	Deputy CEO	584,112	338,892	327,437	(11,456)	(989)
9	Public Engagement	1,534,498	897,018	783,631	(113,387)	(24,696)
29	Client & Vanpool Ridership Services	9,020,768	4,940,371	2,863,893	(2,076,478)	(371,370)
3	Gov't Affairs	1,993,268	1,161,698	690,703	(470,995)	(95,429)
1	Urban Design	308,348	156,096	3,592	(152,504)	(30,273)
<b>19</b>	<b>Legal</b>	<b>3,956,998</b>	<b>2,167,051</b>	<b>1,760,481</b>	<b>(406,570)</b>	<b>(43,509)</b>
<b>38</b>	<b>Communications</b>	<b>14,209,063</b>	<b>6,059,733</b>	<b>3,050,684</b>	<b>(3,009,049)</b>	<b>(590,577)</b>
4	EVP, Communications	807,309	488,215	439,389	(48,826)	(11,365)
7	Press Office	783,667	454,750	426,542	(28,208)	(11,427)
26	Marketing & Corporate Communication	12,147,978	4,793,832	2,003,112	(2,790,720)	(529,205)
1	Partnership Promotions	470,109	322,937	181,642	(141,295)	(38,580)
<b>9</b>	<b>Audit</b>	<b>1,333,264</b>	<b>751,100</b>	<b>640,566</b>	<b>(110,535)</b>	<b>(30,411)</b>
<b>5</b>	<b>Office of Innovation</b>	<b>743,390</b>	<b>417,859</b>	<b>394,011</b>	<b>(23,848)</b>	<b>(20,905)</b>
<b>387</b>	<b>METRO Police</b>	<b>34,057,596</b>	<b>18,853,604</b>	<b>16,500,768</b>	<b>(2,352,836)</b>	<b>(869,937)</b>
<b>49</b>	<b>Safety</b>	<b>12,287,204</b>	<b>6,996,290</b>	<b>5,820,490</b>	<b>(1,175,800)</b>	<b>(99,357)</b>
<b>15</b>	<b>Executive and Board</b>	<b>3,127,306</b>	<b>1,747,751</b>	<b>1,445,761</b>	<b>(301,989)</b>	<b>(43,666)</b>
	<b>Non Departmental</b>	<b>3,267,064</b>	<b>-</b>	<b>(1,187,399)</b>	<b>(1,187,399)</b>	<b>8,363</b>
	<b>President &amp; CEO Contingency</b>	<b>7,923,523</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Other (MTA Revenue/Expense)</b>	<b>-</b>	<b>-</b>	<b>622</b>	<b>622</b>	<b>-</b>
<b>4,186</b>	<b>Total Operating Budget</b>	<b>676,320,000</b>	<b>378,978,671</b>	<b>332,574,826</b>	<b>(46,403,844)</b>	<b>(13,378,461)</b>

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Total Net Operating Budget / Expenses by Department**  
**as of the end of April 2021 vs. April 2020**

<u>Department</u>	<u>April 2021</u>			<u>April 2020</u>		
	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>	<u>Budget</u>	<u>Expense</u>	<u>Variance</u>
<b>Operations &amp; Customer Service</b>	<b>277,716,325</b>	<b>252,251,738</b>	<b>(25,464,587)</b>	<b>283,288,254</b>	<b>279,035,452</b>	<b>(4,252,802)</b>
EVP Operations & Customer Service	-	3,030	3,030	-	10,060	10,060
Operations & Customer Service	277,716,325	252,248,708	(25,467,617)	283,288,254	279,025,392	(4,262,862)
<b>Administration</b>	<b>39,090,520</b>	<b>36,075,938</b>	<b>(3,014,582)</b>	<b>38,164,415</b>	<b>35,091,867</b>	<b>(3,072,548)</b>
EVP, Administration	290,109	312,069	21,960	288,785	258,156	(30,629)
Information Technology	15,874,684	14,954,032	(920,653)	15,920,627	14,712,890	(1,207,737)
Human Resources	15,200,034	13,612,884	(1,587,150)	14,327,618	13,006,291	(1,321,327)
Procurement & Materials	7,219,462	6,738,162	(481,299)	7,150,176	6,695,513	(454,663)
State of Good Repair	506,231	458,791	(47,440)	477,210	419,017	(58,193)
<b>Planning, Engineering and Construction</b>	<b>10,272,279</b>	<b>4,750,321</b>	<b>(5,521,957)</b>	<b>2,228,279</b>	<b>1,693,868</b>	<b>(534,410)</b>
EVP PE&C	7,388,705	2,381,689	(5,007,015)	76,263	15,537	(60,727)
Capital & Environmental Planning	2,189,361	1,890,982	(298,380)	1,533,355	1,382,983	(150,372)
Engineering & Capital Project	667,367	421,563	(245,804)	463,736	300,148	(163,588)
Construction	26,845	56,087	29,242	154,924	(4,800)	(159,724)
<b>Finance</b>	<b>7,412,084</b>	<b>6,401,590</b>	<b>(1,010,495)</b>	<b>6,569,133</b>	<b>5,886,156</b>	<b>(682,977)</b>
CFO	1,388,417	999,273	(389,143)	522,143	343,257	(178,886)
Finance	6,023,668	5,402,316	(621,351)	6,046,989	5,542,898	(504,091)
<b>Gov't &amp; Public Affairs</b>	<b>7,494,075</b>	<b>4,669,256</b>	<b>(2,824,819)</b>	<b>9,148,310</b>	<b>8,156,155</b>	<b>(992,155)</b>
Deputy CEO	338,892	327,437	(11,456)	322,862	313,400	(9,462)
Public Engagement	897,018	783,631	(113,387)	996,654	901,551	(95,104)
Client & Vanpool Ridership Services	4,940,371	2,863,893	(2,076,478)	7,059,902	6,351,133	(708,769)
Gov't Affairs	1,161,698	690,703	(470,995)	517,789	491,093	(26,695)
Urban Design	156,096	3,592	(152,504)	251,103	98,978	(152,125)
<b>Legal</b>	<b>2,167,051</b>	<b>1,760,481</b>	<b>(406,570)</b>	<b>2,803,487</b>	<b>2,134,012</b>	<b>(669,475)</b>
<b>Communications</b>	<b>6,059,733</b>	<b>3,050,684</b>	<b>(3,009,049)</b>	<b>9,696,346</b>	<b>7,578,975</b>	<b>(2,117,371)</b>
EVP, Communications	488,215	439,389	(48,826)	698,238	523,513	(174,725)
Press Office	454,750	426,542	(28,208)	428,626	380,256	(48,369)
Marketing & Corporate Communication	4,793,832	2,003,112	(2,790,720)	8,312,568	6,457,709	(1,854,859)
Partnership Promotions	322,937	181,642	(141,295)	256,914	217,496	(39,418)
<b>Audit</b>	<b>751,100</b>	<b>640,566</b>	<b>(110,535)</b>	<b>862,279</b>	<b>597,917</b>	<b>(264,362)</b>
<b>Office of Innovation</b>	<b>417,859</b>	<b>394,011</b>	<b>(23,848)</b>	<b>802,480</b>	<b>874,052</b>	<b>71,572</b>
<b>METRO Police</b>	<b>18,853,604</b>	<b>16,500,768</b>	<b>(2,352,836)</b>	<b>19,116,149</b>	<b>17,160,294</b>	<b>(1,955,855)</b>
<b>Safety</b>	<b>6,996,290</b>	<b>5,820,490</b>	<b>(1,175,800)</b>	<b>6,429,822</b>	<b>5,544,416</b>	<b>(885,406)</b>
<b>Executive &amp; Board</b>	<b>1,747,751</b>	<b>1,445,761</b>	<b>(301,989)</b>	<b>1,849,296</b>	<b>1,682,944</b>	<b>(166,352)</b>
<b>Non-Departmental</b>	-	<b>(1,187,399)</b>	<b>(1,187,399)</b>	<b>21,829</b>	-	<b>(21,829)</b>
<b>Contingency</b>	-	-	-	-	-	-
<b>Other MTA Revenue / Expense</b>	-	<b>622</b>	<b>622</b>	-	<b>(1,294,215)</b>	<b>(1,294,215)</b>
<b>TOTAL OPERATING BUDGET</b>	<b>\$ 378,978,671</b>	<b>\$ 332,574,826</b>	<b>\$ (46,403,844)</b>	<b>\$ 380,980,078</b>	<b>\$ 364,141,893</b>	<b>\$ (16,838,186)</b>

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Capital, and Debt Service Expenses**  
**Budget vs. Actual - Month and Fiscal Year-to-Date**  
(\$ millions)

**Capital Budget**

	FY2021		Month of April 2021				Fiscal Year to Date			
	Annual		Variance				Variance			
	Budget	Budget	Budget	Actual	\$	%	Budget	Actual	\$	%
METRORail Completion	\$ 37.1	\$ 3.3	\$ 1.1	\$ (2.2)	(66.7%)	\$ 20.5	\$ 11.5	\$ (9.0)	(43.9%)	
Capital Improvement Program	\$ 135.0	\$ 12.0	\$ 9.7	\$ (2.3)	(19.2%)	\$ 74.7	\$ 32.1	\$ (42.6)	(57.0%)	
<b>Total Capital</b>	<b>\$ 172.1</b>	<b>\$ 15.2</b>	<b>\$ 10.8</b>	<b>\$ (4.4)</b>	<b>(28.9%)</b>	<b>\$ 95.2</b>	<b>\$ 43.6</b>	<b>\$ (51.6)</b>	<b>(54.2%)</b>	

METRORail Completion expenses for the year-to-date through April 2021 of \$11.5 million are \$9.0 million or 43.9% under budget.

Other Capital Improvement Program expenses for the year-to-date through April 2021 of \$32.1 million are \$42.6 million or 57.0% under budget.

**Debt Service Budget**

	FY2021		Month of April 2021				Fiscal Year to Date			
	Annual		Variance				Variance			
	Budget	Budget	Budget	Actual	\$	%	Budget	Actual	\$	%
<b>Debt Service</b>	<b>\$ 119.0</b>	<b>\$ 9.9</b>	<b>\$ 9.4</b>	<b>\$ (0.5)</b>	<b>(5.1%)</b>	<b>\$ 72.6</b>	<b>\$ 71.2</b>	<b>\$ (1.4)</b>	<b>(1.9%)</b>	

Debt Service expenses for the year-to-date through April 2021 of \$71.2 million are \$1.4 million under budget.

**General Mobility Transfers**

**General Mobility Program Projections**  
**Projected Funding vs. Actual Allocation - Month and Fiscal Year-to-Date**  
(\$ millions)

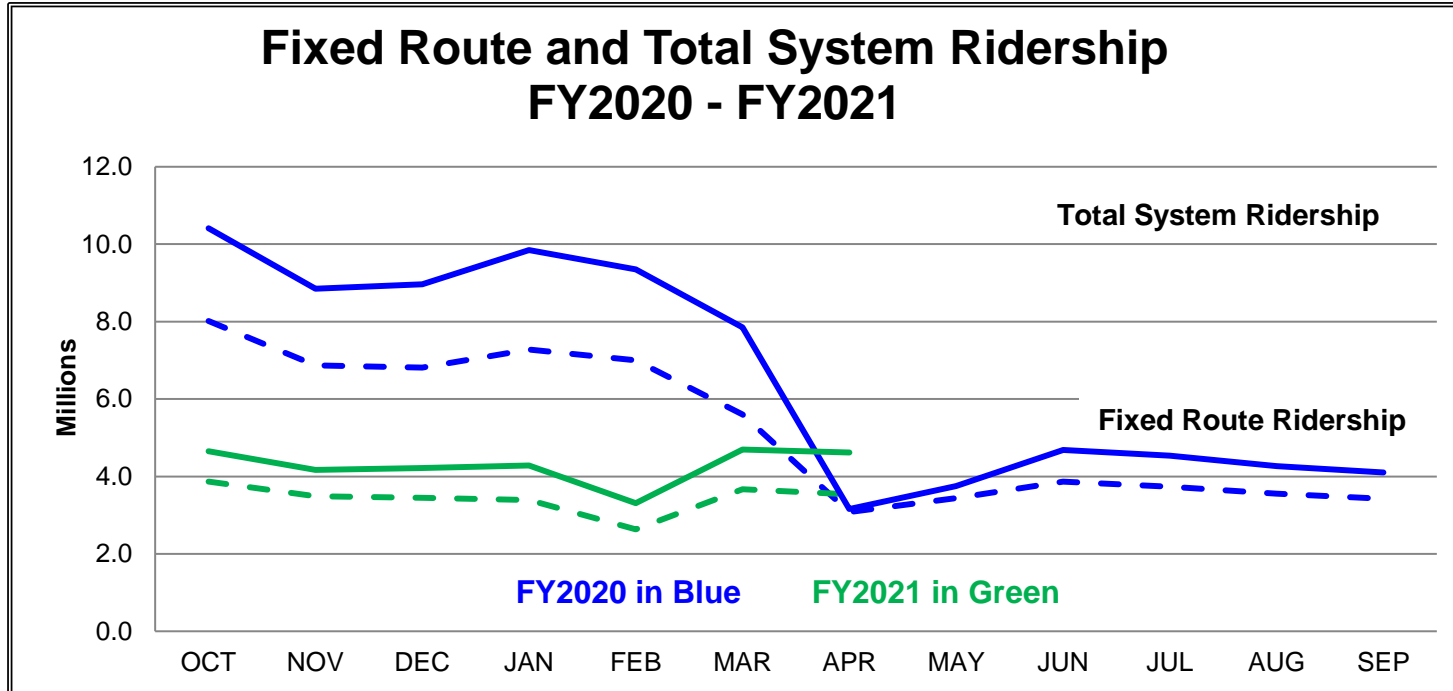
	FY2021		Month of April 2021				Fiscal Year to Date			
	Annual		Variance				Variance			
	Projection	Projection	Allocation	\$	%	Projection	Allocation	\$	%	
<b>General Mobility</b>	<b>\$ 179.8</b>	<b>\$ 13.2</b>	<b>\$ 13.0</b>	<b>\$ (0.2)</b>	<b>(1.5%)</b>	<b>\$ 103.4</b>	<b>\$ 104.8</b>	<b>\$ 1.4</b>	<b>1.4%</b>	

Funds allocated to the General Mobility Fund totaling \$104.8 million for the year-to-date through April 2021 are \$1.4 million or 1.4% more than the amount projected.

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Ridership by Service Category**

Service Category			YTD % Change			
	Apr-20 Boardings	Apr-21 Boardings	Apr-21 vs. Apr-20	Apr-20 YTD Boardings	Apr-21 YTD Boardings	Apr-21 vs. Apr-20
<b>Fixed Route Services</b>						
<b><u>Local Network</u></b>						
Local Bus	2,502,694	2,776,706	10.9%	31,537,041	18,668,539	(40.8%)
METRORapid Silver Line	0	19,960	0.0%	0	136,253	0.0%
<b><u>METRORail</u></b>						
Red (North) Line	491,138	496,518	1.1%	7,462,835	3,598,424	(51.8%)
Green (East) Line	1,043	69,992	6610.6%	764,194	488,301	(36.1%)
Purple (Southeast) Line	62,097	57,794	(6.9%)	1,028,808	405,122	(60.6%)
METRORail (all lines)	554,278	624,304	12.6%	9,255,837	4,491,847	(51.5%)
METRORail-Bus Bridge	0	47,895	0.0%	89,201	253,948	184.7%
<b>METRORail total</b>	<b>554,278</b>	<b>672,199</b>	<b>21.3%</b>	<b>9,345,038</b>	<b>4,745,795</b>	<b>(49.2%)</b>
<b>Subtotal Local Network</b>	<b>3,056,972</b>	<b>3,468,865</b>	<b>13.5%</b>	<b>40,882,079</b>	<b>23,550,587</b>	<b>(42.4%)</b>
<b><u>Commuter</u></b>						
Park & Ride	21,576	92,153	327.1%	3,715,602	626,988	(83.1%)
<b>Subtotal Fixed Route Service</b>	<b>3,078,548</b>	<b>3,561,018</b>	<b>15.7%</b>	<b>44,597,681</b>	<b>24,177,575</b>	<b>(45.8%)</b>
Special Events	2,130	1,013	(52.4%)	65,254	1,925	(97.0%)
<b>Total Fixed Route</b>	<b>3,080,678</b>	<b>3,562,031</b>	<b>15.6%</b>	<b>44,662,935</b>	<b>24,179,500</b>	<b>(45.9%)</b>
<b>Customized Bus Services</b>						
METROLift	61,244	110,208	79.9%	1,092,808	686,408	(37.2%)
METRO STAR Vanpool	16,479	24,438	48.3%	802,918	145,839	(81.8%)
Internal Service	7	0	0.0%	81	0	(100.0%)
<b>Subtotal Customized Bus</b>	<b>77,730</b>	<b>134,646</b>	<b>73.2%</b>	<b>1,895,807</b>	<b>832,247</b>	<b>(56.1%)</b>
HOV/HOT Carpools, Vanpools, and Non-METRO Buses	0	944,152	0.0%	11,867,391	5,065,696	(57.3%)
<b>Total System</b>	<b>3,158,408</b>	<b>4,640,829</b>	<b>46.9%</b>	<b>58,426,133</b>	<b>30,077,443</b>	<b>(48.5%)</b>

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Ridership by Service Category**



***Fixed Route ridership is reported on the same basis as in the National Transit Database***

***The Special Events category of ridership reflects customer service oriented short-term additional motor bus service provided for events at Reliant Park such as football games and RODEO Houston.***

Total fixed route ridership, excluding special events, for the month of April 2021 of 3.6 million is 0.5 million or 15.7% greater than last year.

Total fixed route ridership, excluding special events, for the year-to-date through April 2021 of 24.2 million is 20.4 million or 45.8% less than last year.

METRORail ridership for the month of April 2021 of 0.7 million is 21.3% greater than last year.

METRORail ridership year-to-date through April 2021 of 4.7 million is 49.2% less than last year.

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Performance Statistics**

Benchmark Met
Benchmark Missed

<b>Fiscal Year 2021</b>													<b>Current Month Target</b>	<b>FY2021 YTD Actual</b>	<b>FY2021 YTD GOAL</b>
<b>SAFETY &amp; SECURITY</b>	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
<b>Bus Accidents (Includes METROLift)</b>	54	28	31	17	24	36	35						≤ 50	225	≤ 348
Bus Accidents per 100,000 vehicle miles	1.10	0.63	0.67	0.38	0.69	0.76	0.75						≤ 1.11	0.72	≤ 1.11
<b>Rail Accidents</b>	5	5	4	4	6	5	5						≤ 8	34	≤ 59
Rail Accidents per 100,000 vehicle miles	1.73	1.88	1.86	2.05	4.04	2.59	2.70						≤ 2.75	2.28	≤ 2.75
<b>BRT Accidents</b>	0	0	0	1	0	0	0							1	
<b>Group A Criminal Offenses</b>	116	77	107	88	73	85	88						≤ 132	634	≤ 924
Group A Criminal Offenses per 100,000 boardings	2.49	1.84	2.52	2.04	2.20	1.80	1.90						≤ 2.10	2.11	≤ 2.10
<b>Criminal Incidents - METRO properties</b>	98	74	92	75	62	76	78						≤ 170	555	≤ 1,190
<b>CUSTOMER SERVICE</b>	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP			
<b>Complaint Contacts per 100,000 Boardings</b>	18.94	21.13	21.35	19.73	22.45	19.89	22.78						< 21.00	20.83	< 21.00
<b>Commendations</b>	192	170	178	173	132	169	163						≥ 150	1,177	≥ 1050
<b>Average Call Center Answer Delay (Sec.)</b>	8	10	8	8	20	9	11						< 105	11	< 105

**Safety & Security**

- The number of bus accidents met the safety goal for both the month and the year-to-date.
- The number of rail accidents met the safety goal for both the month and the year-to-date.
- Group A criminal offenses met the benchmark for both the month and the year-to-date.
- Criminal incidents on METRO properties met the benchmark for both the month and the year-to-date.

**Customer Service**

- Complaint contacts per 100,000 boardings did not meet the goal for the month but did for the year-to-date.
- The number of commendations met the goal for both the month and the year-to-date.
- The average call center answer delay met the goal for both the month and the year-to-date.



**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Performance Statistics**

Benchmark Met Benchmark Missed

<b>Fiscal Year 2021</b>																
SERVICE & RELIABILITY	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Current Month Target	FY2021 YTD Actual	FY2021 YTD GOAL	
<b>On-Time Performance</b>																
Bus - Local	N/A	N/A	N/A	78.5%	78.9%	77.7%	77.2%						≥ 75%	78.1%	≥ 75%	
Bus - Park & Ride	N/A	N/A	N/A	81.7%	78.5%	77.4%	79.6%						≥ 76%	79.3%	≥ 76%	
Bus - Weighted Average	N/A	N/A	N/A	79.3%	78.8%	77.6%	77.8%						≥ 75%	78.4%	≥ 75%	
METROLift	95.0%	95.5%	95.6%	96.0%	94.0%	92.1%	87.7%						≥ 90%	93.7%	≥ 90%	
Rail - Red Line	95.2%	93.3%	N/A	93.9%	95.4%	95.3%	94.3%						≥ 93%	94.5%	≥ 93.0%	
Rail - South East Purple Line	96.1%	97.5%	97.4%	96.6%	96.4%	98.6%	97.8%						≥ 95%	97.2%	≥ 95.0%	
Rail - East End Green Line	98.7%	98.5%	96.7%	97.0%	97.4%	97.1%	97.2%						≥ 95%	97.5%	≥ 95.0%	
BRT - METRORapid Silver Line	92.2%	90.3%	92.7%	94.2%	93.3%	94.0%	94.3%						≥ 90%	93.0%	≥ 90.0%	
MDBF (Mean Distance Between Mechanical Failures) - Buses	7,852	7,207	8,277	8,720	7,447	7,855	8,234						≥ 7,500	7,931	≥ 7,286	
MDBF (Mean Distance Between Mechanical Failures) - METROLift	30,592	27,186	32,650	27,283	22,226	19,821	18,878						≥ 21,000	24,470	≥ 21,000	
MDBF (Mean Distance Between Mechanical Failures) - METRORapid	5,307	5,156	11,060	5,550	3,831	7,487	7,150						≥ 7,500	6,013	≥ 7,286	
MDBSI (Mean Distance Between Service Interruptions) - METRORail	24,150	20,410	17,913	19,501	24,726	19,323	15,415						≥ 15,000	19,889	≥ 15,000	
<b>Average Peak HOT Lanes Speed (miles per hour)</b>																
I-45 North HOV	63	63	63	63	62	63	62						≥ 45	73	≥ 45	
I-45 South HOV	61	61	61	61	61	61	60						≥ 45	71	≥ 45	
US-290 HOV	68	68	66	69	69	68	65						≥ 45	79	≥ 45	
US-59 North HOV	67	67	66	67	67	67	67						≥ 45	78	≥ 45	
US-59 South HOV	59	59	59	60	59	59	58						≥ 45	69	≥ 45	

**Bus On-Time Performance**

- On-time performance for Local Bus routes met the minimum performance standard for both the month and the year-to-date.
- On-time performance for Park & Ride routes met the minimum performance standard for both the month and the year-to-date.
- On-time performance for METROLift did not meet the minimum performance standard for the month but did for the year-to-date.

**METRORail On-Time Performance**

- Rail (Red Line) met the benchmark for both the month and the year-to-date.
- Rail (Purple Line) met the benchmark for both the month and the year-to-date.
- Rail (Green Line) met the benchmark for both the month and the year-to-date.

**METRORapid On-Time Performance**

- BRT (Silver Line) met the benchmark for both the month and the year-to-date.

**Service Reliability**

- The Mean Distance Between Mechanical Failures (MDBF) for Buses met the minimum performance standard for both the month and the year-to-date.
- The Mean Distance Between Mechanical Failures (MDBF) for METROLift did not meet the minimum performance standard for the month but did for the year-to-date.
- The Mean Distance Between Mechanical Failures (MDBF) for METRORapid did not meet the minimum performance standard for both the month and the year-to-date.
- The Mean Distance Between Service Interruptions (MDBSI) for METRORail met the minimum performance standard for both the month and year-to-date.

**HOT Lane Average Speed**

- The average peak speed for all HOT Lanes met both the monthly and year-to-date goals.

## MONTHLY PERFORMANCE REPORT

April 2021

### Performance Statistic Definitions

**Bus and Rail Accidents** - An accident is a transit incident with passenger injuries that require immediate medical treatment away from the scene or a collision between a revenue vehicle and an object such that the amount of damage exceeds \$1,000. Bus accidents (which include METROLift) and rail accidents are reported separately and in terms of the absolute number of accidents and the relative number of accidents per 100,000 vehicle miles. Rail accidents reflect collisions between METRO Rail and other vehicles, pedestrians, or bicyclists. This definition has been revised beginning in FY2011 to include pedestrian accidents.

**Group A Criminal Incidents Offenses** - The Group A Offenses are based on the National Incident-Based Report System (NIBRS). Group A offenses consist of twenty-four (24) offense categories which address fifty-two (52) specific crimes. Group A offenses are more serious in nature and tend to be against persons or property and included: animal cruelty, arson, assault offenses, bribery, burglary/breaking & entering, counterfeiting/forgery, destruction/damage/vandalism of property, drug/narcotic offenses, embezzlement, extortion/blackmail, fraud offenses, gambling offenses, homicide offenses, human trafficking, kidnapping/ abduction, larceny/theft offenses, motor vehicle theft, pornography /obscene material, prostitution offenses, robbery, run aways/persons under 18, sex offenses, stolen property offenses and weapon law violations. This metric is reported both in terms of the absolute number of incidents and the number of incidents per 100,000 boarding's.

**Criminal Incidents - METRO Properties** - The total Criminal Incidents - METRO Properties is the number of incidents that occur on METRO property: Park & Ride, Transit Centers, On-board Buses and On-board Light Rail Vehicles (LRVs) and on LRV Platforms. This metric is reported in terms of the absolute number of incidents.

**Complaint Contacts** - Patrons may contact METRO's Customer Care Center to express dissatisfaction with METRO Operations. Contacts made via telephone and over the internet which result in a complaint record being generated in the Public Comment System are reported as the number of contacts per 100,000 boarding's.

**Commendations** - Patrons may contact METRO's Customer Care Center to recognize, compliment or praise a METRO employee or the METRO organization for exemplary work or performance. Contacts made via telephone, internet, email or mail which result in a commendation record being generated in the Public Comment System are reported as the absolute number of contacts received.

**Average Call Center Answer Delay** - METRO is committed to providing customers with accurate, customer-friendly bus and service information in a timely manner. Customers may obtain bus information over METRO's website and by telephone using an interactive voice response system without speaking to a representative and with no customer wait time. For those customers who prefer to speak with a representative, METRO's goal is to answer their calls in 105 seconds or less.

**On-Time Performance (OTP)** - A local bus is considered on-time if it does not leave early and is within a five (5) minute window after the scheduled departure time. A Park & Ride bus is considered on-time if it does not depart early (except in the morning when a bus can leave from a Park & Ride lot when full) and is within a five (5) minute window after the scheduled departure time, with measurements during peak hours. OTP is measured by the IVOMS system which calculates data to the second, and the five (5) minute window is defined as anything less than six (6) minutes. For Metrorail, a train departing from the beginning of the line or arriving at the end of the line less than five (5) minutes after the scheduled time is considered on-time. For METROLift, a trip is considered on-time if the vehicle arrives within 30 minutes of the scheduled pick-up time and no later than the appointment time.

**Mean Distance Between Mechanical Failures (MDBF)** - MDBF reflects any mechanical issue encountered during operation of the vehicle in revenue service that requires a maintenance action resulting from a mechanical failure. Mechanical failures include warranty and fleet defects but exclude accidents.

**Mean Distance Between Service Interruptions (MDBSI)** - Measures total revenue service miles traveled by Light Rail Vehicles (LRVs) between service interruptions that delay LRVs for one minute or more due to mechanical failures.

**Average Peak HOT Lane Speed** - HOT Lane speed is based on an average of measurements conducted during the AM and PM high-volume commuter periods. METRO's 45 mph benchmark is based on Federal statute 23 USC 166: HOV facilities, which sets 45 mph as a minimal acceptable rate of speed.

**MONTHLY PERFORMANCE REPORT**  
**April 2021**  
**Balance Sheet**

	April 30, 2020 (\$)	April 30, 2021 (\$)	Change (\$)
<b>Assets</b>			
Cash	4,872,239	4,820,907	(51,331)
Receivables	152,993,153	124,371,987	(28,621,166)
Inventory	38,074,238	43,022,938	4,948,700
Investments	422,530,736	568,883,206	146,352,470
Other Assets	10,751,813	8,698,634	(2,053,179)
Land & Improvements	361,691,785	354,132,237	(7,559,548)
Capital Assets, Net of Depreciation	2,397,995,465	2,349,706,949	(48,288,516)
<b>Total Assets</b>	<b>3,388,909,429</b>	<b>3,453,636,859</b>	<b>64,727,430</b>
Deferred Outflow of Resources <sup>1</sup>	104,564,462	135,108,120 <sup>2</sup>	30,543,658
	<b>3,493,473,891</b>	<b>3,588,744,979</b>	<b>95,271,088</b>
<b>Liabilities</b>			
Trade Payables	32,683,162	25,657,907	(7,025,255)
Accrued Payroll	31,931,293	32,140,370	209,077
Debt Payable	1,292,350,179	1,189,309,981	(103,040,198)
Debt Interest Payable	-	-	-
Pension and OPEB Liabilities	852,841,152	889,874,775	37,033,623
Other Liabilities	118,880,669	146,286,794	27,406,125
<b>Total Liabilities</b>	<b>2,328,686,455</b>	<b>2,283,269,828</b>	<b>(45,416,627)</b>
Net Assets - Retained Earnings	1,164,787,436	1,305,475,150	140,687,715
<b>Total Liabilities and Net Assets</b>	<b>3,493,473,891</b>	<b>3,588,744,979</b>	<b>95,271,088</b>

Notes:

- 1 A deferred outflow of resources is defined by the Governmental Accountability Standards Board as "a consumption of net assets by the government that is applicable to a future reporting period," and a deferred inflow of resources is defined as "an acquisition of net assets by the government that is applicable to a future reporting period."
- 2 The deferred outflow for FY2021 includes [1] Mark-to-Market (MTM) values of outstanding diesel fuel SWAP agreements at the fiscal year end (\$8,255,586), [2] Non Union Pension Plan (\$25,985,424), [3] Union Pension Plan (\$22,181,080), [4] Bonds (\$5,934,840), [5] Non Union OPEB (\$4,745,738) and [6] Union OPEB (\$68,005,452). These items will be recognized as expenses in future periods to which they relate.